

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 8

Thursday, December 9, 1999 and Friday, December 10, 1999

The Budget Advisory Committee met on Thursday, December 9, 1999, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 11:45 a.m.

Attendance

Members were present for some or all of the time period indicated.

	Thursday, December 9, 1999 11:45 a.m. – 7:05 p.m.	Friday, December 10, 1999 9:43 a.m. - 12:50 p.m.
Councillor Tom Jakobek, Chair	X	X
Councillor Bas Balkissoon	X	X
Councillor Gordon Chong	X	X
Councillor Olivia Chow	X	X
Councillor Blake F. Kinahan	X	X
Councillor Jane Pitfield	X	X
Councillor David Shiner	X	X

Also Present:

Councillor Norman Gardner	Councillor Pam McConnell
Councillor Mario Giansante	Councillor Denzil Minnan-Wong
Councillor Douglas Holyday	Councillor Howard Moscoe
Councillor Anne Johnston	Councillor Joe Pantalone
Councillor Peter LiPreti	Councillor Sherene Shaw
Councillor Joe Mihevc	

8.1 2000-2004 Capital Budget

The Budget Advisory Committee began its 'wrap-up' meeting with a presentation from the Director of Budgets updating Members on the status of the 2000-2004 Capital Budget.

The Budget Advisory Committee commenced its 'wrap-up' of the 2000-2004 Capital Budget as follows:

Toronto Transit Commission

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program of the Toronto Transit Commission, with a cash flow totalling \$1,059.257 million TTC projects excluding Sheppard and \$318.832 million for the Sheppard Subway as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Toronto Transit Commission consisting of 13 Prior Year - Change in Scope projects with a cost of \$128.524 million as recommended in Appendix "C1" be approved; these projects require a 2000 cash flow of \$50.024 million and commitments totalling \$27.0 million in 2001; \$20.6 million in 2002; \$13.7 million in 2003; and \$17.1 million in 2004;
 - (c) the 2000 Capital Budget for the Toronto Transit Commission consisting of 27 new projects with a cost of \$116.921 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$113.747 million and commitments totalling \$2.6 million in 2001; \$0.3 million in 2002; \$0.2 million in 2003; and \$0.1 million in 2004;
 - (d) the operating budget impact that results in savings of \$2.743 million in operating costs in 2000, \$6.1 million in 2001, \$8.3 million in 2002, \$9.2 million in 2003 and \$9.7 million in 2004 from the Capital Program excluding Sheppard, and increased expenditures of \$0.65 million in 2002 and \$0.5 million in 2003 and savings of \$0.3 million in 2004 from the Sheppard Subway be approved;
 - (e) the 2000 Capital Budget for the Toronto Transit Commission excluding Sheppard consisting of 12 Prior Year Projects with a cost of \$103.387 million as recommended in Appendix "G" be received;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (f) the 2000 Capital Budget for the Toronto Transit Commission - Sheppard Subway consisting of one Prior Year Project with a cost of \$185.710 million as recommended in Appendix "G" be received; and
 - (g) the second subway car acceleration initiative and other potential projects included in the TTC request not recommended in this report be revisited if additional funding sources from the federal and/or provincial levels are received;
- (2) (November 5, 1999) from the General Manager, Toronto Transit Commission advising that the Toronto Transit Commission, at its meeting held on November 3, 1999, forwarded to the Budget Advisory Committee, and Council, the 2000-2004 Capital Program and 10 Year Capital Forecast for consideration;
 - (3) (November 30, 1999) from the Chief General Manager, Toronto Transit Commission providing an update on the construction costs for the Sheppard Subway, including any overages;
 - (4) (December 8, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the Mayor's Office be requested to approach the Federal and Provincial governments for capital funding for an inter-modal transportation hub at Union Station;
 - (b) the Chief Financial Officer and Treasurer and the Chief General Manager of the Toronto Transit Commission initiate a dialogue with GO Transit officials to more accurately assess the impact on the Subway Station resulting from GO Transit's proposed expansion plans and to justify and request a financial contribution to upgrading the Subway Station; and
 - (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
 - (5) (December 9, 1999) from Councillor Howard Moscoe, Chair, Toronto Transit Commission, advising that the Toronto Transit Commission will respond to the Budget Advisory Committee's request to list \$5 million of capital budget reductions for year 2000 following the Commission's meeting to be held on Friday, December 17, 1999; and
 - (6) (December 10, 1999) from the Chief General Manager, Toronto Transit Commission, responding to a request by the Budget Advisory Committee to report back on the impact of adjusting the TTC's 2000 cash flow by \$5 million (thereby increasing the post 2000 cash flows by \$5 million; and further the Committee approved the additional project financing approval for the Fibre Optics Project of \$2.3 million and recommended that the Toronto Transit Commission reduce the 2000 cash flow by an offsetting amount.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Chief General Manager, Toronto Transit Commission, be requested to report to the December 10, 1999 Budget Advisory Committee meeting and provide at that time a list of projects that could be reduced and/or deferred to meet a \$5 million and/or \$1 million reduction in their 2000 Capital Budget and the consequences of such reductions; and
- (2) the Policy and Finance Committee be advised that the Budget Advisory Committee reaffirms the installation of the Streetcar Island Platform at Via Italia and St. Clair West; that the project be re-budgeted in the 2000 Capital Budget; and that the project be retendered early in the year, for completion by spring.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Chong moved that Recommendation No. (7) embodied in report (November 10, 1999) from the Chief Administrative Officer be deleted and that the following recommendation be inserted in lieu thereof:

- “(7) Since the items contained in the Toronto Transit Commission’s 2000-2004 Capital Program outside of the “Status Quo” portion of the budget are not presently recommended for approval, should additional funding for these items be provided by either the Federal and/or Provincial governments, these projects be reassessed, taking into consideration the additional funding and the impact on the overall City funding requirements; and that the Chief Administrative Officer and Chief Financial Officer and Treasurer, in conjunction with the Toronto Transit Commission’s Chief General Manager, be requested to report to Council through the Budget Advisory Committee.”.

(Carried)

(Chairman, Toronto Transit Commission; c. Mayor Mel Lastman; Councillor Howard Moscoe, Chair, Toronto Transit Commission; Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Toronto Transit Commission; Chief General Manager, Toronto Transit Commission; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Toronto Police Service

The Budget Advisory Committee had before it the following reports and communication:

- (1) (November 12, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program of the Toronto Police Service, with a cash flow totalling \$121.362 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Toronto Police Service consisting of Prior Year - Change in Scope projects with a cost of \$13.563 million as recommended in Appendix "C1" be approved; these projects require a 2000 cash flow of \$4.313 million and commitments of \$5.250 million in 2001 and \$4.000 million in 2002;
 - (c) the 2000 Capital Budget for the Toronto Police Service consisting of 10 new projects with a total cost of \$9.771 million as recommended in Appendix "C2" be approved; the projects require a 2000 cash flow of \$7.421 million in 2000 resulting in a future year cash flow commitment of \$2.350 million in 2001;
 - (d) the operating impacts that result in \$0.195 million increase in gross operating costs in 2000 and decreased operating costs of \$1.783 million in 2001; \$4.202 million in 2002; \$3.562 million in 2003; and \$3.562 million in 2004, respectively be approved; and
 - (e) the 2000 Capital Budget for the Toronto Police Service consisting of six previously approved projects with a total cost of \$9.903 million over five years be approved; the projects require a 2000 cash flow of \$8.602 million in 2000, and a future year cash flow commitment of \$1.295 million in 2001;
- (2) (November 29, 1999) from the Chief of Police, providing further information on the purchase of special Police vehicles; and
- (3) (December 8, 1999) from the Deputy Chief Steve Reesor, Toronto Police Service, responding to a request made by the Budget Advisory Committee at its meeting of November 15, 1999, to report back on adding \$50,000.00 towards replacing the

engine of the second 'speed' boat; the purchase of two jet skis for the Marine Division; and the 2001 Capital Budget for this program being reduced to \$300,000.00; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that:

- (1) the Toronto Police Service 2000 Capital Budget be adopted, subject to two new jet skis, at a cost of \$10,000.000 each, being added to the Boat Replacement Program in the year 2000; and
- (2) the report (November 29, 1999) from the Chief of Police and the report (December 8, 1999) from the Deputy Chief Steve Reesor, Toronto Police Service be received.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Shiner moved that one ATV vehicle be purchased for usage in 33 Division, the said vehicle to be funded within the existing 2000 Capital Budget for the purchase of vehicles. (Re-opened at December 10, 1999 meeting.)

(Carried)

(Chairman, Toronto Police Services Board; c. Chief of Police; Chief Financial Officer and Treasurer; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Public Health

The Budget Advisory Committee had before it the following reports and communication:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for Public Health, with a cash flow totalling \$4.988 million be received;
 - (b) the 2000 Capital Budget request for Computer, Hardware and Software of \$0.936 million in 2000 be re-submitted for consideration with the 2001 Capital Budget process; and
 - (c) the Commissioner of Community and Neighbourhood Services, in consultation with the Acting Commissioner of Corporate Services, be

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

requested to prepare a comprehensive business case for this project for the 2001 Capital Budget process, including the following:

- (i) detailed cost estimates and financial implications;
 - (ii) potential savings that will be reflected in the program's Operating Budget;
 - (iii) FTE impact;
 - (iv) the timing of the costs and savings; and
 - (v) Provincial cost sharing to offset the cost of this investment;
- (2) (November 28, 1999) from Ekua Asabea Blair, Executive Director, Rexdale Community Health Centre submitting a petition with over 1000 signatures in support of a motion passed at the Board of Health on November 15, 1999, recommending that Public Health and the Rexdale Community Health Centre work together to provide publicly funded dental care services to the Rexdale community;
- (3) (December 3, 1999) from the City Clerk advising that the Children and Youth Action Committee recommended to the Policy and Finance Committee and the Budget Advisory Committee that the Children's Action Plan be included in the Public Health Department's 2000 Budget submission and that City Council be reminded of the Toronto Children's Charter during its budget deliberations;
- (4) (December 3, 1999) from the City Clerk advising that the Children and Youth Action Committee endorsed the report (October 6, 1999) from the Medical Officer of Health recommending that:
- (a) the Board of Health support the addition of \$43,745.00 for 2000 and \$82,490.00 for 2001, to cover one FTE staff position for the One on One Mentoring Program and that these monies be added to the base operating budget of Public Health; and
 - (b) that this report be forwarded to the Children and Youth Action Committee for their information and endorsement; and
- (5) (December 7, 1999) from the Medical Officer of Health and the Executive Director of Corporate Information and Technology, attaching a Business Case to be included with Budget Advisory Committee materials for consideration of the City of Toronto 2000 Capital Budget, and which will be included with the 'wrap-up' submission from Corporate Finance.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

On motion by Councillor Chow, the Budget Advisory Committee recommended that:

- (1) the Public Health 2000 Capital Budget be adopted, subject to the following:
 - (a) the Public Health business case be referred to the Executive Director of Information and Technology for assessment and report thereon to the January 12, 2000 meeting of the Budget Advisory Committee, in consultation with the Medical Officer of Health, the Commissioner of Community and Neighbourhood Services and the Chief Financial Officer and Treasurer, the said report to include:
 - (i) IT requirements that will be provided and funded from the 1999 and 2000 approved Capital Budget for Y2K, consistent with existing corporate practice, policy and standards; and
 - (ii) the Operating Budget implications, including staffing, licensing and other related IT costs in 2000 and future years;
 - (b) the requested report be forwarded to the Board of Health for information; and
 - (c) the Executive Director of Information and Technology, in consultation with the Medical Officer of Health, the Commissioner of Community and Neighbourhood Services, and the Chief Financial Officer and Treasurer, report to the Board of Health, prior to the 2001 Capital Budget process, on the long-term IT needs of the Public Health Program, including the state of inventory and capital and operating budget implications; and
- (2) the following petition and reports be received:
 - (a) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (i) the 2000-2004 Capital Program for Public Health, with a cash flow totalling \$4.988 million be received;
 - (ii) the 2000 Capital Budget request for Computer, Hardware and Software of \$0.936 million in 2000

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

be re-submitted for consideration with the 2001 Capital Budget process; and

- (iii) the Commissioner of Community and Neighbourhood Services, in consultation with the Acting Commissioner of Corporate Services, be requested to prepare a comprehensive business case for this project for the 2001 Capital Budget process, including the following:
 - (1) detailed cost estimates and financial implications;
 - (2) potential savings that will be reflected in the program's Operating Budget;
 - (3) FTE impact;
 - (4) the timing of the costs and savings; and
 - (5) Provincial cost sharing to offset the cost of this investment;
- (b) (November 28, 1999) from Ekua Asabea Blair, Executive Director, Rexdale Community Health Centre, with over 1000 signatures in support of a motion passed at the Board of Health on November 15, 1999, recommending that Public Health and the Rexdale Community Health Centre work together to provide publicly funded dental care services to the Rexdale community;
- (c) (December 3, 1999) from the City Clerk, advising that the Children and Youth Action Committee recommended to the Policy and Finance Committee and the Budget Advisory Committee that the Children's Action Plan be included in the Public Health Department's 2000 Budget submission and that City Council be reminded of the Toronto Children's Charter during its budget deliberations; and further advising, for the information of the Policy and Finance Committee and the Budget Advisory Committee, having requested that this matter be placed on its January 17, 2000 agenda for further information/discussion by the Committee; and
- (d) (December 3, 1999) from the City Clerk, advising that the Children and Youth Action Committee endorsed the report

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(October 6, 1999) from the Medical Officer of Health, recommending that:

- (i) the Board of Health support the addition of \$43,745.00 for 2000 and \$82,490.00 for 2001, to cover one FTE staff position for the One on One Mentoring Program and that these monies be added to the base operating budget of Public Health; and
- (ii) that this report be forwarded to the Children and Youth Action Committee for their information and endorsement.

(Medical Officer of Health; c. Chief Administrative Officer; Commissioner of Community and Neighbourhood Services; Chief Financial Officer and Treasurer; Executive Director, Information and Technology Division; Committee Administrator, Board of Health - December 10, 1999)

Fire Services

The Budget Advisory Committee had before it the following reports:

- (1) (November 11, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for Fire Services, with a cash flow totalling \$57.265 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for Fire Services consisting of 14 new projects with a cost of \$6.416 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$6.254 million and commitments totalling \$.162 million in 2001;
 - (c) the 2000 Capital Budget for Fire Services consisting of one Prior Year - Change in Scope Project with cash flow requirements of \$.415 million in 2000 as recommended in Appendix "C1" be approved;
 - (d) the 2000 Capital Budget for Fire Services consisting of two Prior Year Projects with a cost of \$19.480 million as recommended in Appendix "G" be received;
 - (e) the net savings of \$2,000.00 in 2000 be approved; and future operating impacts at a cost of \$21,000.00 in 2001; savings of \$50,000.00 in 2002; savings of \$121,000.00 in 2003 and savings of \$346,000.00 in 2004 be received;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (f) the Commissioner of Works and Emergency Services be requested to provide a report to the Budget Advisory Committee for the 2001 Capital Budget process on the training needs and facilities for the amalgamated Fire Services, addressing: (a) the number of the facilities required; (b) the current usage statistics; (c) the revenue-generating potential; and (d) the specific equipment needs; and
 - (g) a working group be established, consisting of representatives from Fire, Ambulance, Facilities and Finance to develop a longer term Fire Station construction/re-construction plan to address needs for Fire Services and Ambulance Services; and replacement of the aging infrastructure; it is further recommended that this working group report back to the Budget Advisory Committee prior to consideration of the Fire Services 2001 Capital Program; and
- (2) (November 30, 1999) from the Commissioner, Works and Emergency Services, responding to the direction given staff by the Budget Advisory Committee at its meeting on November 17, 1999, to confirm the scope of the Integrated Police and Fire Radio Communications System with regard to the future inclusion of the Ambulance Services and the Works and Emergency Services Department.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended that the Fire Services 2000 Capital Budget be adopted, as presented;
- (2) requested the Commissioner of Works and Emergency Services, the Chief of Police, and the Fire Chief to report back to the Works Committee on:
 - (a) how emergency services are being delivered on the waterfront, i.e., the role of the Police Marine Unit, the role of Fire and Ambulance Services, the number of staff and the number of pieces of equipment for each unit as of January 1, 1998, January 1, 1999 and January 1, 2000; and
 - (b) how waterfront marine services are provided elsewhere along Lake Ontario communities and the most appropriate way of eliminating duplication; and
- (3) received the report (November 30, 1999) from the Commissioner of Works and Emergency Services.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Toronto Zoo

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Toronto Zoo, with a cash flow totalling \$10.695 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Toronto Zoo consisting of seven new Projects with a total project cost of \$4.279 million, be approved; these projects require a 2000 cash flow of \$3.401 million and a commitment for \$0.878 million in 2001 as seen in Appendix "C2";
 - (c) the operating impact that results in increased net revenues of \$46 thousand in 2000 and future years as increased Zoomobile revenue is realized, be approved;
 - (d) the Pre-Engineering work for new Toronto Zoo projects become the first phase of these projects in future Capital Program submissions, thus more correctly reflecting the true project cost; and
 - (e) the 2000 Capital Budget for the Toronto Zoo consisting of three Prior Year Projects with a cost of \$5.819 million as recommended in Appendix "G" be received; and
- (2) (December 2, 1999) from the General Manager and Chief Executive Officer, Toronto Zoo, responding to a request by the Budget Advisory Committee for further information from the Toronto Zoo on the Capital Works Program.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended the adoption of the Toronto Zoo 2000 Capital Budget, as presented; and
- (2) received report (December 2, 1999) from the General Manager and Chief Executive Officer, Toronto Zoo.

Councillor Jakobek resumed the Chair.

Facilities and Real Estate

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Facilities and Real Estate Division, with a cash flow totalling \$22.828 million be received;
 - (b) the 2000 Capital Budget for the Facilities and Real Estate Division consisting of 16 new projects with a cost of \$18.320 million (gross) be approved; these projects require a 2000 cash flow of \$18.320 million, with no future commitments and no operating impacts;
 - (c) the Acting Commissioner of Corporate Services continue to develop a full assessment of the backlog of the projects under the Division's jurisdiction as well as ongoing and cyclical State of Good Repair projects prior to the 2001 Capital Budget cycle;
 - (d) the Acting Commissioner of Corporate Services report to Budget Advisory Committee in the 2001 Capital Budget process on the \$2 million provided for emergency repairs in the 2000 Capital Budget;
 - (e) the Chief Administrative Officer, in conjunction with the Acting Commissioner of Corporate Services and the Commissioner of Economic Development, Culture and Tourism review the long-term plan for the use of Old City Hall (60 Queen Street West) and report to the Policy and Finance Committee by August 2000;
 - (f) the Commissioner of Community and Neighbourhood Services and the Acting Commissioner of Corporate Services report to the Budget Advisory Committee on the proposed additions to Association of Community Centres (AOCC) centre buildings, assessing community needs in light of other City facilities, and in consideration of the future relationship of AOCC agencies to the City; and that:
 - (i) the \$1.5 million for addition to the 519 Church Street Community Centre be deferred; and
 - (ii) the \$0.050 million for the initial phase of the addition to Swansea Town Hall (95 Lavinia), only be released pending the above report and that the 2001 phase (\$0.2 million) of the project be considered with the 2001 Capital Budget; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (g) the 2000 Capital Budget for Facilities and Real Estate consisting of seven Prior Year Projects with a cost of \$3.543 (gross) and \$2.618 million (net) be received; future year cash flows for these projects are \$2.143 million in 2001; \$1.843 million in 2002; and \$1.043 million in 2003 with no operating impacts;
- (2) (December 1, 1999) from the Acting Commissioner of Corporate Services, recommending that:
- (a) the assessment of the condition of buildings for the purpose of the “State of Good Repair” program be carried out based on a three year cycle;
 - (b) the inspection and survey costs estimated at \$825 thousand per annum, to be incurred for determining the action required to maintain the building portfolio in a state of good repair, remain in the capital works program as recommended by the Chief Administrative Officer, consistent with similar policies in other City departments;
 - (c) the Acting Commissioner of Corporate Services, in consultation with the Chief Financial Officer and Treasurer, be requested to establish a City wide policy on the establishment, maintenance and use of a corporate replacement/refurbishment reserve for all depreciating real assets of the City based on the life cycle analysis of the assets and their major components; and
 - (d) an appropriate adjustment be made to the Division’s operating budget in cases where the Budget Advisory Committee transfers items from the capital works program to the operating budget for policy reasons; and
- (3) report (December 1, 1999) from the Acting Commissioner of Corporate Services providing a list of possible reductions in the 2000 Facilities and Real Estate Capital Budget.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended that:

- (1) consideration of report (December 1, 1999) listing the requested reductions be deferred until the December 10, 1999 meeting; and
- (2) the following motions be tabled until such meeting:
 - (a) if the 2000 projects under \$50,000.00 can be transferred to the 2000 Operating Budget; and

- (b) that the Chief Financial Officer and Treasurer be requested to bring back, during consideration of the 2000 Facilities and Real Estate Operating Budget, a revised budget showing \$50,000.00 and under projects or a lifespan of less than 10 years, noting implications to program budgets and the budgets of other community organizations.

Councillor Jakobek resumed the Chair.

(Acting Commissioner of Corporate Services; c. Councillor Tom Jakobek, East Toronto; Councillor Gordon Chong, Don Parkway; Councillor Jane Pitfield, East York; Councillor Bas Balkissoon, Scarborough Malvern; Councillor David Shiner, Seneca Heights; Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Fleet Management

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000 Capital Budget for the Fleet Management Services Division, consisting of two new projects with a cost of \$1.2 million as recommended in Appendix "A" be received;
 - (b) Capital Project No. 204, entitled "Amalgamation of Fleet Maintenance Locations", consisting of total project costs of \$0.4 million be approved; and
 - (c) Capital Project No. 203, entitled "Emissions Testers", be deferred for consideration pending a report from staff on the revised business case given recent changes to the Ontario Drive Clean Program; staff are requested to report back prior to the final Budget Advisory Committee 'wrap-up' meeting on December 9, 1999;
- (2) (December 7, 1999) from the Chief Financial Officer and Treasurer, providing a response to the issues raised at the Budget Advisory Committee meeting with respect to the Fleet Management Services 2000-2004 Capital Works Program, and recommending that this report be received for information; and
- (3) (December 7, 1999) from the Acting Commissioner of Corporate Services, responding to a request made by the Budget Advisory Committee, during its

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

review of the Fleet Management Services Division's Capital Budget review; and recommending that this report be received for information.

On motion by Councillor Pitfield, the Budget Advisory Committee deferred consideration of the aforementioned budget until its meeting on December 10, 1999.

City Clerk's

The Budget Advisory Committee had before it report (November 9, 1999) from the Chief Administrative Officer, recommending that the 2000-2004 Capital Program for the City Clerk, with a cash flow totalling \$12.05 million as outlined in Appendix "G" be received.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended the adoption of the City Clerk's Budget, as presented.

Councillor Jakobek resumed the Chair.

(Acting Commissioner of Corporate Services; c. Councillor Tom Jakobek, East Toronto; Councillor Gordon Chong, Don Parkway; Councillor Jane Pitfield, East York; Councillor Bas Balkissoon, Scarborough Malvern; Councillor David Shiner, Seneca Heights; Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Culture

The Budget Advisory Committee had before it report (November 10, 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program for the Culture Division, with a cash flow totalling \$90.34 million as outlined in Appendix "A" be received;
- (b) the 2000 Capital Budget for the Culture Division consisting of five new projects with a cost of \$3.86 million as recommended in Appendix "A" be approved; these projects require a one-year cash flow only;
- (c) the 2000 Capital Budget for the Culture Division consisting of one Prior Year - Change in Scope project with a cost of \$3.65 million as recommended in Appendix "C1" be approved;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (d) the operating budget impact that results in a net cost of \$37 thousand in 2000, \$63 thousand in 2001, \$55 thousand in 2002, \$38 thousand in 2003 and \$32 thousand in 2004 be approved;
- (e) the Commissioner of Economic Development, Culture and Tourism proceed with a Cultural Facilities Masterplan including needs assessment and business cases for new Arts facilities, including the Oakwood - Vaughan Arts Centre, in future years as a part of business planning prior to the 2001 Capital cycle;
- (f) the Commissioner of Economic Development, Culture and Tourism work with the Friends of Fort York, and other community groups to identify partnership opportunities for the Fort York Visitors Centre for possible sharing of space and costs and report back prior to the 2001 Capital cycle;
- (g) the following actions be taken to support the required capital maintenance and restoration of Casa Loma and its associated buildings:
 - (i) effective in 2001, rental revenue from Casa Loma, the Casa Loma Stables and the separately leased Casa Loma Hunt Lodge be transferred to a reserve dedicated to capital maintenance of these City properties; that this reserve be applied to these ongoing capital maintenance projects starting in 2001; and that the 2001 Operating Budget of the Facilities and Real Estate Division be adjusted accordingly;
 - (ii) funding for the projects for rewiring and boiler replacement for the Casa Loma Hunt Lodge (Casa Loma Residential Building) be deferred, pending a report back from the Acting Commissioner of Corporate Services that a lease agreement is in place and that revenue from the lease will be allocated to the reserve for maintenance of Casa Loma, the Stables and the Hunt Lodge; and
 - (iii) future lease agreements for all of the Casa Loma properties be negotiated in conjunction with the Commissioner of Economic Development, Culture and Tourism and in consideration of the need to ensure a State of Good Repair for these properties over time; and
- (h) the 2000 Capital Budget for the Culture Division consisting of one Prior Year Project with cash flow carry-forward and 2000 approved cost totalling \$0.7 million as recommended in Appendix "G" be received.

Mr. Joe Gill, Friends of Fort York, appeared before the Budget Advisory Committee in connection with this matter.

The following Members of Council appeared before the Budget Advisory Committee in connection with this matter:

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- Councillor Joe Mihevc, York Eglinton;
- Councillor Denzil Minnan-Wong, Don Parkway; and
- Councillor Sherene Shaw, Scarborough Agincourt.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Culture Division 2000 Capital Budget be adopted, subject to the following:

- (1) Fort York Visitor Centre - \$250,000.00 to be added back to this project; and
- (2) Casa Loma Structural Repairs - \$1 million be approved for 2000 (no change to Chief Administrative Officer's recommendation).

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Pitfield moved that Councillor Jakobek's motion be amended by transferring \$200,000.00 from the Parks project for the pathway to connect Todmorden Mills and the Don Valley Brickworks to the following Culture projects:

- (1) Todmorden Mills Papermill Retrofit - \$150,000.00; and
- (2) Goulding Estate - \$50,000.00 be approved for 2000.

(Carried)

C. Councillor Chow moved that Councillor Jakobek's motion be amended by adding \$65,000.00 to install a new compressor at the Young People's Theatre.

(Carried)

D. Councillor Shiner moved that Councillor Jakobek's motion be amended by approving \$40,000.00 for the Winfield Estate restoration.

(Lost)

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Commissioner of Community and Neighbourhood Services; General Manager, Exhibition Place - December 10, 1999)

Economic Development

The Budget Advisory Committee had before it the following reports and communications:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Economic Development Division, with a cash flow totalling \$20.925 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Economic Development Division consisting of three new projects with a gross 2000 cost of \$2.786 million as recommended in Appendix "A" be approved; these projects require a 2000 cash flow of \$2.786 million and are based on one-year capital project proposals; no future year cash flow commitments or Operating Budget impacts result from approval of the 2000 Capital Program; and
 - (c) the Commissioner of Economic Development, Culture and Tourism and the Acting Commissioner of Urban Planning and Development Services be requested to prepare amendments to the City's Community Improvement Plans under Section 28 of the Planning Act to permit grants under the Commercial Façade Improvement Program to be disbursed by cheque rather than tax credit in all areas of the City;
- (2) (November 30, 1999) from the Commissioner of Economic Development, Culture and Tourism, recommending that:
 - (a) this report be received for information and considered along with other reports at the final 'wrap-up' of the Budget Advisory Committee; and
 - (b) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (3) (December 6, 1999) from Mr. Alex Ling, President, Toronto Association of Business Improvement Area, advising of his opposition to the recommendation of the Chief Financial Officer and Treasurer that the amount allocated towards BIAs be reduced by approximately 30 percent to \$1,324,000.00;
- (4) (December 8, 1999) from Ms. Lisa McGee, General Manager, Bloor-Yorkville Business Improvement Area, advising of her opposition to the recommendation of the Chief Financial Officer and Treasurer that the amount allocated towards BIAs be reduced to \$1,324,000.00; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (5) (December 8, 1999) from the Chief Financial Officer and Treasurer, advising of the detailed cost and rationale for renovations to the Scarborough Civic Centre to accommodate a proposed Enterprise Centre and to allow Business Development and Retention staff currently located off-site in leased office space to be consolidated in a single, more efficient, location; and recommending that this report be received for information.

The following Members of Council appeared before the Budget Advisory Committee in connection with the foregoing matter:

- Councillor Peter LiPreti, Black Creek; and
- Councillor Joe Mihevic, York Eglinton.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

A. Councillor Jakobek moved that the Economic Development Division 2000 Capital Budget be adopted, subject to the following:

- (1) BIA Streetscape Improvement Program – add \$533,000.00 to reinstate this program to its initial request (\$1.857 million);
- (2) Gerrard India Bazaar BIA – add \$80,000.00 to match the Gerrard India Bazaar BIA contribution;
- (3) Commercial Façade Improvement Program – up to \$208,000.00 be reinstated;
- (4) York/Eglinton BIA - \$20,000.00 be added for the tree lighting project from \$10,000.00 to \$30,000.00 gross;
- (5) Eglinton Way BIA - \$10,000.00 be added to the streetscape improvement project;
- (6) St. Clair/West Village Project - \$10,000.00 for the tree lighting be approved, subject to the BIA raising matching funds;
- (7) the report (November 30, 1999) from the Commissioner of Economic Development, Culture and Tourism be received;
- (8) the communication (December 6, 1999) from Mr. Alex Ling, President, Toronto Association of Business Improvement Area, advising of his opposition to the recommendation of the Chief Financial Officer and Treasurer that the amount allocated towards BIAs be

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

reduced by approximately 30 percent to \$1,324,000.00, be received;

- (9) the communication (December 8, 1999) from Ms. Lisa McGee, General Manager, Bloor-Yorkville Business Improvement Area, advising of her opposition to the recommendation of the Chief Financial Officer and Treasurer that the amount allocated towards BIAs be reduced to \$1,324,000.00, be received; and
- (10) the report (December 8, 1999) from the Chief Financial Officer and Treasurer, advising of the detailed cost and rationale for renovations to the Scarborough Civic Centre to accommodate a proposed Enterprise Centre and to allow Business Development and Retention staff currently located off-site in leased office space to be considered in a single, more efficient location, be received.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Shiner moved that Councillor Jakobek's motion be amended by adding \$25,000.00 in 2000 for the Eddystone Avenue Employment Area Revitalization Program.

(Carried)

- C. Councillor Pitfield moved that the Budget Advisory Committee reiterate the \$60,000.00 approved in the 1999 Capital Budget for Leaside Business Project not be used for the installation of the two stone gateways but for other streetscape projects.

(Carried)

- D. Councillor Kinahan moved that Councillor Jakobek's motion be amended by adding the South Etobicoke Project – \$26,500.00 be approved with the balance to be provided by in-house resources.

(Lost)

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Commissioner of Community and Neighbourhood Services; General Manager, Exhibition Place - December 10, 1999)

Parks and Recreation

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Parks and Recreation Division, with a cash flow totalling \$343.352 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Parks and Recreation Division consisting of eight prior year projects with a change in scope with a cost of \$13.12 million as recommended in Appendix "C1" be approved; these projects require a 2000 cash flow of \$11.82 million and commitments totalling \$1.3 million in 2001;
 - (c) the 2000 Capital Budget for the Parks and Recreation Division consisting of 13 new projects with a cost of \$39.233 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$24.118 million and commitments totalling \$8.717 million in 2001 and \$6.398 million in 2002;
 - (d) the recommended operating budget impact of \$0.275 million emanating from the approval of the 2000 Capital Budget be considered within the overall scope of the Parks and Recreation program's 2000 Operating Budget submission;
 - (e) the Commissioner of Economic Development, Culture and Tourism be requested to report back, in consultation with the Chief Financial Officer and Treasurer, on the feasibility of establishing a reserve for golf course maintenance that will be funded through a surcharge on golf green fees;
 - (f) the Commissioner of Economic Development, Culture and Tourism be requested to report back, in consultation with the Acting Commissioner of Corporate Services, prior to the 2001 Capital Budget process on:
 - (i) the backlog related to the "State of Good Repair" of Parks and Recreation facilities; and
 - (ii) how the backlog will be addressed in the 2001-2005 Capital Program request for the Parks and Recreation Division;
 - (g) the Commissioner of Economic Development, Culture and Tourism be requested to report back on the availability of reserve and development charge funding that can be applied to the St. James Town Recreation Centre sub-project as part of the 2001-2005 Capital Program request;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (h) the Commissioner of Economic Development, Culture and Tourism be requested to consider the proposed York, Western North York, Parkdale and South Etobicoke Recreation Centres in the Long-Term Plan for Parks and Recreation Facilities - All Wards and that the Plan also encompass the proposed expansion of existing Parks and Recreation facilities;
 - (i) the Long-Term Plan for Parks and Recreation Facilities - All Wards be considered within the context of the Program's 2001-2010 Capital Program request; and
 - (j) the 2000 Capital Budget for Parks and Recreation consisting of thirteen prior year projects with a cost of \$37.698 million as recommended in Appendix "G" be received; these projects require a 2000 cash flow of \$29.301 million and commitments totalling \$8.397 million in 2001; and
- (2) (December 6, 1999) from the City Clerk, advising that the East York Community Council, on December 2, 1999:
- (a) recommended to the Budget Advisory Committee that the Commissioner of Economic Development, Culture and Tourism include \$50,000.00 for pedestrian and area lighting in Howard Talbot Park in the Parks and Recreation Division FY2000 Capital Works Program and that the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
 - (b) referred the financial implications embodied in the foregoing report to the Budget Advisory Committee for consideration during the 2000 Capital Budget Process.

The following persons appeared before the Budget Advisory Committee in connection with the foregoing matter:

- Dr. Ming Cheung, Chinese Cultural Centre;
- Councillor Mario Giansante, Kingsway-Humber;
- Councillor Pam McConnell, Don River;
- Councillor Howard Moscoe, North York Spadina;
- Councillor Joe Pantalone, Trinity-Niagara; and
- Councillor Sherene Shaw, Scarborough Agincourt.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Parks and Recreation Division 2000 Capital Budget be adopted, subject to the following:
 - (1) Kiwanis Pool - \$5,000.00 be given prior approval in the 2000 Operating Budget to provide an outdoor shower;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (2) Woodbine Park – Reinstate a maximum of \$100,000.00 for this project in 2000;
- (3) Greystone Park – reinstate \$100,000.00 for this project in 2000;
- (4) Alexandra Park Pool - \$125,000.00 be accelerated from 2001 to 2000 to replace the liner;
- (5) Broadlands Rink – accelerate \$300,000.00 from 2001 to 2000 to repair the ice pad;
- (6) Betty Sutherland Trail – funding of \$90,000.00 from Reserve Funds for this project;
- (7) Tree Advocate Program – \$1 million (net) be approved for the subject program;
- (8) Urban Forestry - \$100,000.00 be approved from within the \$1 million tree advocate program;
- (9) Gus Ryder Pool - \$20,000.00 be approved in 2000 for handicapped improvements only;
- (10) Allan Gardens - \$185,000.00 be reinstated for repairs and painting in 2000;
- (11) Ravine Forest Management - \$270,000.00 be allocated in the 2000 Capital Budget for this program;
- (12) Fairbanks Community Centre – reinstate \$190,000.00 for design work in 2000;
- (13) Lakeshore Village Park Phase 2 - \$150,000.00 approved for this project to be funded from Reserve Funds;
- (14) Stonegate and Fairfield Parks - \$220,000.00 be split between the two subject parks, at no additional cost, and be considered as a joint project; Phase I waterplay and Phase II Park Enhancement;
- (15) Jimmie Simpson Recreation Centre - \$220,000.00 from 1999 for the replacement of the gym floor be approved in 2000;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (16) Jimmie Simpson Recreation Centre - \$130,000.00 for the replacement of doors and windows be approved in 2000;
- (17) Greenwood Park – accelerate \$100,000.00 to 2000 to address park deficiencies, subject to the sale of surplus property adjacent to the park;
- (18) Kew Beach Shelter Retrofit – accelerate the City’s contribution of \$70,000.00 from 2001 to 2000;
- (19) Kingsview Water Park – rename by adding “and/or other north end Ward 3 park”;
- (20) Special Facilities – Chinese Classical Gardens – technical adjustment to show net zero item;
- (21) Joint School Playground Program with the School Boards - \$150,000.00 be added for each School Board in 2000 (\$300,000.00) for joint ventures;
- (22) St. Jamestown Community Centre - endorse the Capital Budget allocation for St. Jamestown Community Centre as City Council’s first priority for a new community centre as recommended by the Chief Administrative Officer and further that there be no user fees for the usage of same when completed and this statement be attached to any future reports;
- (23) Maryvale/Wexford Community Centre – total cost be increased by \$140,000.00 for a fitness facility, with a cash flow in the fiscal year 2001;
- (24) the report (December 6, 1999) from the City Clerk, forwarding the recommendation of the East York Community Council, be received;
- (25) the Don Valley Practice Range concept be deferred for consideration during the 2000 Operating Budget deliberations;
- (26) the usage of York Civic Centre land as a base for a new recreation centre be referred to the Chief Administration Officer for future consideration;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (27) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, be requested to report further on the Bayview Arena/Edithvale Community Centre project during the 2001 Capital Budget deliberations, providing more details and the need component of this project; and
- (28) the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Advisory Committee on the status and develop a plan for Earl Bently R.C. improvements for consideration during the year 2001 budget deliberations, provided funds are available.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Shiner moved that Councillor Jakobek's motion be amended by adding the following:
 - (1) Glen Long A.I.R. - \$150,000.00 be approved to replace the cooling units in 2000;
 - (2) Chapley A.I.R. - \$110,000.00 be approved to replace the cooling units in 2000;
 - (3) Centennial Arena/Esther Shiner Stadium - \$75,000.00 be approved in 2000 for a study for the expansion plans for the subject projects;
 - (4) Pinpoint Indoor Bocce Courts – accelerate \$400,000.00 from 2002 to 2000 to build a two pad indoor bocce facility at Kipling Community Centre with improvements to the Ourland facility and two outdoor courts in Ward 4, with balance of funds to be in the year 2003 for the Ourland facility;
 - (5) Silverview Ball Diamond – accelerate \$50,000.00 from 2002 to 2000 to rebuild this facility;
 - (6) Maple Cottage – accelerate \$177,000.00 for restoration to 2000, subject to matching funds being available;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(7) the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee on the Playground Rehabilitation project, providing the following:

(a) whether or not the funds are being expended for the express use as directed by City Council; and

(b) each of the proposed playground replacements as to the actual cost on a per park basis for each of the replacements and advise as to where the balance of the funds are being allocated; and

(Carried)

(8) Lawrence Heights - \$230,000.00 be added for the installation of a Waterplay Park.

(Lost)

C. Councillor Chow moved that Councillor Jakobek's motion be amended by adding the following:

(1) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, be requested to report back to the Budget Advisory Committee for its meeting of January 14, 2000, and the Scarborough Community Council for its meeting of January 19, 2000, on fund raising activities for the Chinese Cultural Centre and what kind of support is needed from the City for this project;

(2) Community Gardens – funding in the amount of \$100,000.00 be approved in 2000;

(3) the Commissioner of Works and Emergency Services, together with the Commissioner of Economic Development, Culture and Tourism, be requested to report during the year 2000 budget process, if possible, on the funding required and its source, to implement the promised bike paths under the railway portion of the Humber Bridges in the year 2001; and

(4) the Commissioner of Community and Neighbourhood Services be requested to report to the Community Services Committee on funding for playground renovations/ replacement at Child Care Centres.

(Carried)

D. Councillor Pitfield moved that Councillor Jakobek's motion be amended by adding the following:

- (1) Howard Talbot Park – the lighting program be reduced to \$50,000.00 with the remaining \$40,000.00 being redirected to playground/lighting at Leaside Park;
- (2) Leaside Memorial Gardens Pool - \$175,000.00 be approved to be repaid through Leaside's debenture program; and
- (3) transfer \$200,000.00 slated for the Pathway to connect Todmorden Mills to the Don Valley Brickworks project to Culture in 2000; and further that the pathway to connect Todmorden Mills to the Don Valley Brickworks project be included in the long term plan to be considered in the year 2002.

(Carried)

E. Councillor Chong moved that the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer be requested to report back to the Budget Advisory Committee on the feasibility of selling the golf courses.

(Carried)

F. Councillor Balkissoon moved that the Commissioner of Economic Development, Culture and Tourism be requested to report back to the Budget Advisory Committee on the total cost to build a recreation or community centre over the past five years, as soon as possible.

(Carried)

G. Councillor Kinahan moved that Councillor Jakobek's motion be amended by adding \$150,000.00 to rebuild the Mimico Tennis Club in 2000.

(Carried)

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Commissioner of Community and Neighbourhood Services; General Manager, Exhibition Place - December 10, 1999)

Exhibition Place

The Budget Advisory Committee had before it the following reports:

- (1) (November 5, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for Exhibition Place, with a cash flow totalling \$32.4 million as outlined in Appendix "A", be received;
 - (b) the 2000 Capital Budget for Exhibition Place consisting of seven new projects with one-year cash flow of \$4.245 million as recommended in Appendix "A" be approved; these projects require no future year cash flow;
 - (c) the Operating Budget impact that results in savings of \$75 thousand in operating costs in 2000, and each year thereafter, be approved; and
 - (d) the 2000 Capital Budget of Exhibition Place consisting of prior year projects with a cash flow carry-forward of \$1.43 million as recommended in Appendix "G", be received; and
- (2) (November 17, 1999) from the Interim General Manager, Exhibition Place, responding to a request from the Budget Advisory Committee on November 15, 1999, for additional information with respect to capital expenditures related to the Food Building at Exhibition Place; and recommending that this report be received for information.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (a) recommended the adoption of the Exhibition Place 2000 Capital Budget, as presented;
- (b) requested Exhibition Place and the CNEA to take all necessary actions, including advertising in newspapers, to ensure a 100 percent rental of the Food Building during the CNE;
- (c) requested the Board of Governors of Exhibition Place and the CNEA:
 - (i) to reconsider the two percent three year rentals in the Food Building;
 - (ii) to consider an inflationary yearly increase; and

- (iii) to report to the Economic Development and Parks Committee for its meeting of January 17, 2000, and City Council for its meeting of February 1, 2000, on these matters; and
- (d) received the report (November 17, 1999) from the Interim General Manager, Exhibition Place, providing additional information with respect to capital expenditures related to the Food Building at Exhibition Place.

(Commissioner of Economic Development, Culture and Tourism; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Commissioner of Community and Neighbourhood Services; General Manager, Exhibition Place - December 10, 1999)

Toronto Public Library

The Budget Advisory Committee had before it the following reports:

- (1) (November 10 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program request of the Toronto Public Library, with a cash flow totalling \$69.700 million as outlined in Appendix "A" be received;
 - (b) with respect to the Maria A. Shchuka District Library Reconstruction project (gross and net project cost \$5.460 million):
 - (i) year 2000 cash flow request of \$3.590 million be reduced by \$3.424 million to \$0.166 million (inclusive of \$0.100 million unspent from 1999), to reflect the revised work plan for the project as discussed during the review process, and to provide additional funding to complete the design studies;
 - (ii) commencement of the project be subject to the Toronto Public Library providing a report on the results of the design studies for reconstruction, for which \$0.150 million was approved in the 1999 Capital Budget, and an additional \$0.066 recommended in 2000; and
 - (iii) the Commissioner of Community and Neighbourhood Services and the Toronto Public Library be requested to report jointly, in time for the 2001 Capital Budget process, on the implications of the City's "Let's Build" affordable housing initiative on this project;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (c) with respect to the Leaside Neighbourhood Library Reconstruction project (gross and net project cost \$2.540 million), the commencement of this project be subject to:
 - (i) Budget Advisory Committee's consideration of the Toronto Public Library's response to the following directive 1999 approved Capital Budget:

“The City Librarian report back to the Budget Advisory Committee during the year 2000 Capital Budget process outlining cost savings due to efficiencies in staffing and maintenance.”; and
 - (ii) a report be submitted by the City Librarian to the Budget Advisory Committee on the details and need to increase project costs by \$0.500 million, which is included in the 2000 Capital Budget submission;
- (d) with respect to the Malvern District Library Expansion project (gross \$4.408 million and net \$3.691 million project cost):
 - (i) this project be deferred for consideration with the year 2001 Capital Budget process to allow the program time to complete all appropriate needs assessments to justify expansion of facilities at this site; and
 - (ii) the Toronto Public Library report in time for the year 2001 Capital Budget process on the needs assessment and justification for the expansion of the existing facility from 15,000 square feet to 25,000 square feet;
- (e) with respect to the Toronto Reference Library Renovation project (gross \$0.900 million and net \$0.300 million project cost), the commencement of this project be contingent on the Toronto Public Library securing full funding of \$0.600 million from the Toronto Star;
- (f) with respect to the Dawes Road Neighbourhood Library Renovation project, (gross project cost \$0.750 million):
 - (i) the project be approved strictly for critical structural repairs (roof and stairs), and necessary building system upgrades as identified in the Consultant (Norr) report; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (ii) the project be contingent on the following:
 - (1) the Toronto Public Library report, in consultation with the City Solicitor, on the Toronto Public Library's responsibility for repairs/maintenance and other costs due to the Toronto Public Library's 53 percent ownership of common elements of the condominium structure in which the Library is situated;
 - (2) the Toronto Public Library securing appropriate co-owners legal agreement for their share of the costs, satisfactory to the City Solicitor; and
 - (3) the co-owners share of this project cost be credited as recoveries in the project, and City funding be limited to the net cost after such recoveries;

- (g) with respect to the St. Jamestown Library Construction project, (gross and net project cost \$0.150 million), the 2000 request of \$0.150 million for consulting work be approved, subject to:
 - (i) the Budget Advisory Committee's consideration of consulting costs included in the Economic Development, Culture and Tourism Capital Budget request for this project; and
 - (ii) the Toronto Public Library's response to the following recommendation in its report (May 10, 1999), received by the Budget Committee at it's meeting of May 25, 1999:

"The priority for the St. Jamestown Branch be determined based on the outcome of the Library Board's branch review and in conjunction with the results of the Parks and Recreation study."; and

- (h) the 2000 Capital Budget for the Toronto Public Library consisting of five Prior Year Projects, with a cost of \$4.041 million as recommended in Appendix "G" be received;

- (2) (December 1, 1999) from the City Librarian, recommending that the Budget Advisory Committee recommend to Council the addition of \$0.300 million dollars to the Toronto Public Library Board's 2000 capital budget for renovations on the Main Floor of the Toronto Reference Library;

- (3) (December 1, 1999) from the City Librarian, providing the Budget Advisory Committee with background to the proposed Rouge Library which was identified in the former Scarborough Public Library Board's capital program, and the

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

relationship of this proposed facility to the Toronto Public Library's current branch planning; and recommending that this report be received for information;

- (4) (December 1, 1999) from the City Librarian, providing the Budget Advisory Committee with maps of the district libraries, additional information concerning the Library current inventory of libraries, and a copy of the Toronto Public Library's branch planning study, entitled "Reinvesting in our Future"; and recommending that this report be received for information; and
- (5) (December 1, 1999) from the City Librarian, responding to the request from the Budget Advisory Committee that the City Librarian report back on the feasibility of reducing the size and scope of the Maria A. Shchuka District Library so that it is not deemed to be a district library and to rationalize the reconstruction; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended the adoption of the Toronto Public Library 2000 Capital Budget, subject to the following:

- (1) \$300,000.00 being added for renovations to the main floor of the Toronto Reference Library;
- (2) the Chief Financial Officer and Treasurer be requested to make a technical adjustment to the Leaside Library Project by increasing the 2000 cash flow by \$0.250 million (gross and net); and that this adjustment refers to the deferral of \$0.800 million incorrectly captured as a deferral of \$1.050 million;
- (3) the report (December 1, 1999) from the City Librarian, regarding renovations on the Main Floor of the Toronto Reference Library, be received;
- (4) the report (December 1, 1999) from the City Librarian, providing background information on the proposed Rouge Library, be received;
- (5) the report (December 1, 1999) from the City Librarian, providing maps of the district libraries, and a copy of the Toronto Public Library's branch planning study, entitled "Reinvesting in our Future", be received; and

- (6) the report (December 1, 1999) from the City Librarian, responding to the request from the Budget Advisory Committee with regard to the feasibility of reducing the size and scope of the Maria A. Shchuka District Library, be received.

Councillor Jakobek resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - December 10, 1999)

Homes for the Aged

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Homes for the Aged Division, with a cash flow totalling \$42.376 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Homes for the Aged Division consisting of one new project with a total cost of \$38.0 million as recommended in Appendix "C2" be approved; this project requires a 2000 cash flow of \$2.0 million and commitments totalling \$10.0 million in 2001; \$10.0 million in 2002; \$10.0 million in 2003; and \$6.0 million in 2004;
 - (c) the commencement of the construction phase totalling \$38.0 million be approved subject to provision of a report by the Commissioner of Community and Neighbourhood Services in response to the following Council directive made during the 1999 Capital process that: "The Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, be requested to report to the Budget Advisory Committee on the financial implications of renovating and rebuilding the two older facilities (379 beds) before the construction phase of this project begins";
 - (d) the Commissioner of Community and Neighbourhood Services, in consultation with the Chief Financial Officer and Treasurer, be requested to include the appropriate financing costs incurred by the City during the construction phase of the Site Redevelopment Project, in the final costs submitted to the Province for cost sharing; and
 - (e) the 2000 Capital Budget for the Homes for the Aged Division consisting of two Prior Year Projects with a cost of \$4.376 million as recommended in Appendix "G" be received; and

- (2) (December 3, 1999) from the Commissioner of Community and Neighbourhood Services, providing additional information related to the outdoor amenities required at Cummer Lodge; and recommending that this report be received for information.

On motion by Councillor Kinahan, the Budget Advisory Committee:

- (a) recommended the adoption of the Homes for the Aged 2000 Capital Budget, as presented; and
- (b) received the report (December 3, 1999) from the Commissioner of Community and Neighbourhood Services, providing additional information related to the outdoor amenities required at Cummer Lodge.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - December 10, 1999)

Shelter, Housing and Support

The Budget Advisory Committee had before it report (November 9, 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program for the Shelter, Housing and Support Division, with a cash flow totalling \$12.963 million as outlined in Appendix "A" be received;
- (b) the 2000 Capital Budget for the Shelter, Housing and Support Division consisting of one new project (Family Shelter Project) with a cost of \$8.000 million as recommended in Appendix "A" be approved with the following conditions:
- (i) project approval be contingent on securing 50 percent cost-sharing with the Province; and
- (ii) the Acting Commissioner of Corporate Services and the Commissioner of Community and Neighbourhood Services be requested to review and report back jointly on whether appropriate accommodation (land and/or buildings) is available in the City's facility and real-estate portfolio, that could be considered a best fit for this purpose; and
- (c) the 2000 Capital Budget for the Shelter, Housing and Support Division consisting of two Prior Year Projects with a cost of \$4.963 million as recommended in Appendix "A" be received.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended the adoption of the Shelter, Housing and Support Division 2000 Capital Budget, subject to adding \$3.5 million to provide funding for short term shelter accommodation, on the proviso that matching funds be received from the Province.

Councillor Jakobek resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - December 10, 1999)

Social Services

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program submission of Social Services, with a cash flow totalling \$13.238 million be received;
 - (b) the 2000 Capital Budget request of \$13.238 million total project costs for relocating two Social Services offices, beginning in 2000 be deferred, and that the Commissioner of Community and Neighbourhood Services be requested to report to the Budget Advisory Committee on an appropriate extension of the current leases (e.g., short-term two to three years or the usual five years), for the two offices in Etobicoke and Scarborough that are intended to be re-housed in the proposed new locations which are the subject of this Capital Project; and
 - (c) the Acting Commissioner of Corporate Services and the Commissioner of Community and Neighbourhood Services, be requested to report in time for the Final Budget Advisory Committee Review and 'Wrap-up' (scheduled for December 9, 10 and 13, 1999) on the business case for this project, including detailed cost estimates and financial implications; and
- (2) (November 29, 1999) from the Commissioner of Community and Neighbourhood Services, recommending that:
 - (a) the 2000 Capital Budget request of \$13,238 million projected costs for relocating two Social Services offices beginning in 2000 be deferred until the Corporate Master plan is completed and approved; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (b) that the Social Services Division negotiate through Corporate Services lease renewals for the sites located at 220 Attwell Drive and 5639 Finch Avenue East for terms up to, but not exceeding five years.

On motion by Councillor Chow, the Budget Advisory Committee recommended the adoption of the following:

- (1) Social Services 2000 Capital Budget, as presented; and
- (2) report (November 29, 1999) from the Commissioner of Community and Neighbourhood Services.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - December 10, 1999)

Children's Services

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that the 2000 Capital Budget for the Children's Services Division consisting of one new project (Child Care Centre - 5182/5200 Yonge Street), with cash flow of \$2.0 million as recommended in Appendix "A" be approved subject to:
 - (a) the Commissioner of Community and Neighbourhood Services, in consultation with the City Solicitor, securing full funding for the project from Sam-Sor Enterprises Inc. and Imperial Oil Limited; and
 - (b) the Commissioner of Community and Neighbourhood Services be requested to report to the Community Services Committee on this project, including detailed cost estimates, design and construction work plan for the completion of this project, and confirm that the project cost will not exceed \$2.0 million; and
- (2) (December 8, 1999) from the Commissioner of Community and Neighbourhood Services, providing a summary of the future capital needs of Children's Services and the current status of provincial cost sharing for this purpose; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee:

- (1) recommended the adoption of the Children's Services Division 2000 Capital Budget, subject to amending Recommendation No. (1)(i) embodied in the report (November 10, 1999) from the Chief Administrative Officer, to read as follows:

“(1)(i) the Commissioner of Community and Neighbourhood Services, the Chief Financial Officer and Treasurer and the City Solicitor, be requested to ensure that all conditions embodied in the legal agreements with Sam-Sor Enterprises Inc. and Imperial Oil Limited for receipt of funding of \$2 million are complied with prior to the commencement of the project; and further that the Chief Financial Officer and Treasurer be requested to ensure that funding of \$2 million is received from Sam-Sor Enterprises Inc. and Imperial Oil Limited prior to the commencement of construction of this project”; and

- (2) received the report (December 8, 1999) from the Commissioner of Community and Neighbourhood Services, providing a summary of the future capital needs of Children's Services and the current status of provincial cost sharing, and further requested that the said report be forwarded to Policy and Finance Committee for information.

Councillor Jakobek resumed the Chair.

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; City Solicitor - December 10, 1999)

Urban Planning and Development Services

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for Urban Planning and Development Services, with a cash flow totalling \$36.828 million as outlined in Appendix “A” be received;
 - (b) the 2000 Capital Budget for Urban Planning and Development Services consisting of two new projects with a cost of \$1.602 million as recommended in Appendix “C-2” be approved; these projects require a 2000 cash flow of \$1.602 million, with no future year commitments;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (c) the Acting Commissioner of Urban Planning and Development Services be requested to forward the report, entitled “Strategic Priorities for Civic Improvements - Capital Projects”, to the Budget Advisory Committee for consideration of the priorities identified for the Routes and Places streetscaping projects;
 - (d) the Acting Commissioner of Urban Planning and Development Services, in conjunction with the Commissioner of Economic Development, Culture and Tourism and the Chief Administrative Officer, be requested to jointly design one integrated program for civic improvements and report back to the final Budget Advisory Committee meeting of December 9, 10 and 13, 1999;
 - (e) the Acting Commissioner of Urban Planning and Development Services, in conjunction with the Executive Director, Information Technology Division, be requested to report to the final Budget Advisory Committee meeting of December 9, 10 and 13, 1999, on the proposal for the IBMS Implementation and Support project (HITEC); the report will provide details of the cost of each technology component of the project, examine options for phasing the project and verify the Operating Budget impact;
 - (f) the Acting Commissioner of Urban Planning and Development Services be requested to provide a business case that supports the Interactive Voice Response component of the IBMS (HITEC) project, with clear linkages defined to the departmental business plan to ensure compliance with corporate standards; and
 - (g) the 2000 Capital Budget for Urban Planning and Development Services consisting of two prior year projects with a cost of \$0.498 million as recommended in Appendix “G” be received;
- (2) (November 30, 1999) from the Acting Commissioner of Urban Planning and Development Services, responding to the Budget Advisory Committee’s requests of November 16, 1999, as they relate to Urban Planning and Development Services Capital Budget request for the year 2000; and recommending that this report be received for information;
 - (3) (November 30, 1999) from the Acting Commissioner of Urban Planning and Development Services, recommending that a staff committee be formed by the Acting Commissioner of Urban Planning and Development Services, including Works and Emergency Services, and Economic Development, Culture and Tourism representatives, in order to develop an integrated civic improvement program; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(4) (December 8, 1999) from the City Clerk, advising that the Policy and Finance Committee referred a communication (November 26, 1999) from Councillor Betty Disero, Davenport, to the Budget Advisory Committee for consideration.

A. Councillor Shiner moved that the Urban Planning and Development Services 2000 Capital Budget, be adopted, subject to the Streetscaping Program identifying the maintenance costs associated to each project in future years, and further that the Commissioner of Economic Development, Culture and Tourism and the Commissioner of Works and Emergency Services be requested to indicate their concurrence of such costs, the allocation and who will be responsible for the maintenance.

(Carried)

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

B. Councillor Jakobek moved that Councillor Shiner's motion be amended:

(1) by adjusting the following programs:

- (i) Dundas West - reduce to \$80,000.00;
- (ii) Jane/Finch – reduce to \$150,000.00;
- (iii) Brown's Line – reduce by \$80,000.00 (\$370,000.00);
- (iv) Sheppard/Provost – reduce to \$202,000.00;
- (v) King Parliament - \$250,000.00;
- (vi) Yonge/Dundas - \$250,000.00;
- (vi) Oakwood Road - \$60,000.00;
- (viii) Fort York – reduce by \$250,000.00 (\$250,000.00);
- (ix) Sheppard East (NY) – reduce by \$250,000.00 (\$250,000.00);
- (x) Dupont - \$160,000.00;
- (xi) Queen Street – add \$80,000.00 (Total \$2.102 million);

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (xii) \$60,000.00 be approved for the Sheppard and Provost streetscaping project in 2000 with the remaining funding to be considered in the year 2001, provided funds are available;
- (2) the Garrison Creek projects continue to be funded from the Urban Planning and Development Services Capital Program;
- (3) the adoption of the report (November 30, 1999) from the Acting Commissioner of Urban Planning and Development Services, regarding the development of an integrated civic improvement program;
- (4) the report (November 30, 1999) from the Acting Commissioner of Urban Planning and Development Services, responding to the Budget Advisory Committee's requests of November 16, 1999, be received;
- (5) the report (December 8, 1999) from the City Clerk, be received;
- (6) the Main Street Improvement Program – Danforth Avenue, between Victoria Park Avenue and Danforth Road project be referred to the Acting Commissioner of Urban Planning and Development Services for consideration during the 2001 Capital Budget deliberations, provided funds are available;
- (7) the Chief Financial Officer and Treasurer be requested to report back during the 2000 Operating Budget deliberations providing information as to which capital program umbrella streetscaping projects should be assigned;
- (8) the Scarborough Community Council be advised that the Kingston Road Streetscape Improvements has been deferred for consideration during the 2001 Capital Budget deliberations, provided funds are available;
- (9) the Acting Commissioner of Urban Planning and Development Services be requested to ensure that, in the future, staff consult with the local ward Councillor prior to submitting Main Street improvement projects in the budget; and

- (10) the Acting Commissioner of Urban Planning and Development Services, in consultation with the Commissioner of Economic Development, Culture and Tourism, be requested to report back to the January 14, 2000 meeting of the Budget Advisory Committee on the future of the Public Art and Community Services program.

(Carried)

Councillor Jakobek resumed the Chair.

(Acting Commissioner of Urban Planning and Development Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Economic Development, Culture and Tourism; Commissioner of Works and Emergency Services; Committee Administrator, Scarborough Community Council - December 10, 1999)

The Toronto and Region Conservation Authority

The Budget Advisory Committee had before it report (November 10 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program of The Toronto and Region Conservation Authority with a cash flow totalling \$40.675 million, as outlined in Appendix "A", be received;
- (b) the 2000 Capital Budget for The Toronto and Region Conservation Authority consisting of six new projects with a cost of \$4.95 million, as recommended in Appendix "C2", be approved; these projects require a 2000 cash flow of \$4.95 million with no future year commitments;
- (c) the 2000 cash flow requirement of the Black Creek Pioneer Village Attraction Development project be approved on the condition that prior to the Budget Advisory Committee 'wrap-up', The Toronto and Region Conservation Authority report on details of its implementation plans and the possibility of other sources of funding the project; and
- (d) the 2000 Capital Budget for The Toronto and Region Conservation Authority consisting of one prior year project with a cost of \$1.0 million, as recommended in Appendix "A", be received.

On motion by Councillor Kinahan, the Budget Advisory Committee recommended the adoption of the Toronto and Region Conservation Authority 2000 Capital Budget, as presented.

The Budget Advisory Committee recessed at 7:05 p.m.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

Friday, December 10, 1999

The Budget Advisory Committee reconvened on December 10, 1999, at 9:43 a.m. with the following Members in attendance:

Councillor Tom Jakobek, Chair
Councillor Bas Balkissoon
Councillor Gordon Chong
Councillor Olivia Chow
Councillor Blake F. Kinahan
Councillor Jane Pitfield
Councillor David Shiner

The Budget Advisory Committee continued its 'wrap-up' of the 2000-2004 Capital Budget as follows:

Toronto Parking Authority

The Budget Advisory Committee had before it report (November 12, 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program of the Toronto Parking Authority, with a cash flow totalling \$89.581 million as outlined in Appendix "A" be received;
- (b) the 2000 Capital Budget for the Toronto Parking Authority consisting of seven Prior Year - Change in Scope Projects with a cost of \$8.770 million as recommended in Appendix "C1" be approved; these projects require a 2000 cash flow of \$7.950 million and a commitment of \$0.820 million in 2001;
- (c) the 2000 Capital Budget for the Toronto Parking Authority consisting of seven New Projects with a cost of \$13.8 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$7.5 million and commitments totalling \$6.3 million in 2001;
- (d) that if, after five years from the date of approval, an authorization for a project remains unspent and no expenditures are committed against it, then the authorization should be cancelled and the funds returned to the City, unless the Toronto Parking Authority can justify the retention of the project approval beyond the current year as part of the annual capital budget review process;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (e) the operating impact that results in net revenues of \$16 thousand in 2000, \$1.905 million in 2001, \$2.027 million in 2002, \$2.152 million in 2003 and 2004 once the various parking facilities are operational, be approved; and
- (f) the 2000 Capital Budget for the Toronto Parking Authority consisting of fifteen Prior Year Projects with a cost of \$16.865 million in 2000 as recommended in Appendix "G" be received; these projects require commitments of \$8.921 million in 2001 and \$2.250 million in 2002.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended the adoption of the Toronto Parking Authority 2000 Capital Budget, as presented; and
- (2) requested the President of the Toronto Parking Authority, and appropriate staff, to report to the Policy and Finance Committee on the expansion and financing of parking facilities along the major transit routes to encourage an increase in ridership on public transit; and further requested that the Policy and Finance Committee forward the said report to other Committees, if deemed necessary.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Transportation

The Budget Advisory Committee had before it the following reports:

- (1) (November 12, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Transportation Division, with a cash flow totalling \$1,288.533 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Transportation Division consisting of 50 new projects with a cost of \$229.906 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$127.643 million and commitments of \$25.530 million in 2001, \$15.020 million in 2002, \$7.760 million in 2003 and \$8.060 million in 2004;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (c) the 2000 Capital Budget for the Transportation Division consisting of six Prior Year Projects - Change in Scope, with a cash flow for 2000 of \$30.250 million as recommended in Appendix "C1" be approved; and
 - (d) the 2000 Capital Budget for the Transportation Division consisting of one Previously Approved Project with a cash flow of \$4.2 million as recommended in Appendix "G" be received;
- (2) (December 7, 1999) from the Commissioner of Works and Emergency Services, responding to requests tabled by the Budget Advisory Committee during the preliminary review of the Transportation Services 2000 Capital Works Program at its meeting of November 17, 1999; and recommending that this report be received for information and considered along with other reports at the final 'wrap-up' of the Budget Advisory Committee; and
- (3) (December 6, 1999) from the City Clerk, advising that the East York Community Council, on December 2, 1999:
- (a) recommended to the Budget Advisory Committee adoption of the report (November 15, 1999) from the Director, Transportation Services, respecting a proposal to narrow the width of Southvale Drive to one lane in each direction approaching its intersections of Rolph Road and Hanna Road and enhance operational safety; and
 - (b) referred the financial implications embodied in the aforementioned report to the Budget Advisory Committee for consideration with the Transportation Services 2000 Capital Budget request.

Councillor Anne Johnston, North Toronto, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Transportation 2000 Capital Budget be adopted, subject to the following:
- (1) the Hydro Conversion Program be reduced by \$250,000.00;
 - (2) the Engineering Studies Program be reduced by \$100,000.00;
 - (3) the Safety and Operational Improvements Program be reduced by \$150,000.00;
 - (4) the Traffic Calming Program be reduced by \$250,000.00;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (5) \$1 million for the Cycling Infrastructure Program be adopted for the year 2000;
- (6) the Expressway Rehabilitation Gardiner DVP Program be reduced by \$500,000.00;
- (7) the Southvale Drive Road Narrowing in East York be included in the transportation budget for East York;
- (8) the North Yonge Centre Service Road: (i) be deferred for consideration during the 2001 Capital Budget provided monies are available; and (ii) the Commissioner of Works and Emergency Services be requested to report back in the second quarter of 2000 on the status of the acquisition of properties required for the construction of the North Yonge Centre Service Road and if this project can be funded within the Transportation budget;
- (9) the Dufferin Jog Elimination – (\$6,600.00) be deferred for consideration during the 2001 Capital Budget deliberations, provided funding is available; and further that the Commissioner of Works and Emergency Services be requested to continue to monitor this project to ensure that progress is being made;
- (10) the Port Union Road Project be considered during the 2001 Capital Budget deliberations, provided funding is available; and
- (11) Royaleigh Road Project – to be considered during the 2001 Capital Budget deliberations, provided funding is available.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Kinahan moved that Councillor Jakobek's motion be amended as follows:

- (1) \$52,000.00 be added to the Audible Traffic Signals Program in the year 2000; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (2) the Commissioner of Works and Emergency Services be requested to report to the Works Committee on a new audible traffic signal system which activates only when the Braille button is pressed and whether the City should convert to such a system.

(Carried)

- C. Councillor Balkissoon moved that the Commissioner of Works and Emergency Services be requested to report to the January 14, 2000, meeting on the percentage of Project No. TRN 761 – Services Enhancements – Executive Court Extension (to be extended to Markham Road), is to be funded by the City and what percentage is to be funded by Development Charges.

(Carried)

- D. Councillor Pitfield moved that the requested report on the Redway Road Extension be withdrawn.

(Carried)

- E. Councillor Chow moved that the Commissioner of Works and Emergency Services be requested to report back on the development of a road near the Railway Lands and the timing of such development.

(Carried)

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Ambulance Services

The Budget Advisory Committee had before it the following reports:

- (1) (December 6, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program of Ambulance Services, with a cash flow totalling \$18.680 million be received;
 - (b) the 2000 Capital Budget for Ambulance Services consisting of one Prior Year – Change in Scope project with a cost of \$0.510 million as recommended in Appendix “C1” be approved; this project requires a 2000 cash flow of \$0.510 million in the Year 2000;
 - (c) the 2000 Capital Budget for Ambulance Services consisting of four new projects with a total cost of \$6.009 million (gross) and \$1.229 million (net) as recommended in Appendix “C2” be approved; these projects require a 2000 cash flow of \$4.092 million (gross) and \$1.107 (net) and commitments totalling \$1.917 million (gross) and \$0.122 million (net) in 2001;
 - (d) the operating impact that results in \$40 thousand in increased expenditures in 2000, \$110 thousand in 2001, \$182 thousand in 2002, \$194 thousand in 2003 and up to \$251 thousand in 2004 (these may be partially offset by a minimum of 50 percent provincial funding), be approved;
 - (e) the General Manager of Ambulance Services be requested to report back to the Budget Advisory Committee before conclusion of the 2000 budget review to confirm whether 100 percent provincial funding will be available for financing of the AVTEC and BACC projects;
 - (f) the General Manager of Ambulance Services and the Chief Financial Officer and Treasurer be requested to report back on efforts to secure a formal cost-sharing arrangement with the Province in support of Ambulance Services’ Capital and Operating expenditures, including a mechanism for determining eligibility for 50 percent versus 100 percent provincial funding;
 - (g) the General Manager of Ambulance Services be requested to report back on the success of the efforts to secure 50 percent funding for the Vehicle Venting Emissions and Monitor Defibrillator projects; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (h) a working group be established, consisting of representatives from Fire, Ambulance, Facilities and Finance to develop a longer term Fire Station construction/reconstruction plan to address needs for Fire Services and Ambulance Services; and replacement of the ageing infrastructure; and further recommended that this working group report back to the Budget Advisory Committee prior to consideration of the Ambulance Services 2001 Capital Program; and
- (2) (November 26, 1999) from the Commissioner of Works and Emergency Services, responding to recommendations arising out of the Budget Advisory Committee meeting on November 17, 1999, respecting the Ambulance Services 2000-2004 Capital Program; and recommending that this report be received for information.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended adoption of the Ambulance Services 2000 Capital Budget, subject to the following:
 - (a) Ambulance Services have their emission testing of gas powered vehicles, whenever possible, carried out with Police equipment; and further that the Commissioner of Works and Emergency Services be requested to report back later in the year 2000 on this direction;
 - (b) the Flak Jackets for Ambulance staff be considered at the appropriate time;
- (2) received the report (November 26, 1999) from the Commissioner of Works and Emergency Services, responding to recommendations arising out of the Budget Advisory Committee meeting on November 17, 1999;
- (3) requested the Chief Financial Officer and Treasurer to report back on setting up a reserve fund for the replacement and maintenance of defibrilators, the said report to be considered during the 2000 Operating Budget deliberations; and
- (4) requested the Commissioner of Works and Emergency Services to look at ways to obtain the highest possible revenue return from the sale of used defibrilators.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Solid Waste Management

The Budget Advisory Committee had before it the following report (November 10, 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program for the Solid Waste Management Division, with a cash flow totalling \$127.461 million as outlined in Appendix "A" be received;
- (b) the 2000 Capital Budget for the Solid Waste Management consisting of two Prior Year - Change in Scope Projects with a cost of \$2.822 million as recommended in Appendix "C1" be approved; the increase in cost for these projects is \$1.6 million and mainly reflects a project expansion to include new diversion initiatives as part of the TIRM Project RFP process and Material Recovery Facilities upgrades to handle more types of recyclable materials in accordance with Council's policy respecting waste diversion targets; these projects require a 2000 cash flow of \$2.424 million and commitments of \$.298 million in 2001 and \$.100 million in 2002;
- (c) the 2000 Capital Budget for the Solid Waste Management consisting of three New Projects with a cost of \$2.094 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$1.528 million and commitments totalling \$.566 million in 2001;
- (d) the operating impact that results in expenditures of \$148 thousand in 2000, \$766 thousand in 2001, \$1.4 million in 2002 and savings of \$2.8 million in 2003 and \$9.2 million in 2004 once expected savings from various recycling facilities are realized, be approved;
- (e) the Chief Financial Officer and Treasurer review the status of the Perpetual Care Reserve for Landfills and report back, in consultation with the General Manager of Solid Waste Management, on any required change to the paid tonnage contribution rate to ensure that adequate funding is available to cover the future expenditure requirements for the perpetual care of landfills;
- (f) the Commissioner of Works and Emergency Services be requested to report on the progress in securing an extension of the City of Vaughan's by-law to allow the City of Toronto to operate the Avondale Composting Facility beyond May 2000; and

- (g) the 2000 Capital Budget for the Solid Waste Management consisting of three Prior Year Projects with a cost of \$17.126 million as recommended in Appendix "G" be received.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended adoption of the Solid Waste Management 2000 Capital Budget, subject to the following:

- (1) the Commissioners Street Transfer Station be reduced by \$111,000.00; and
- (2) the Recycling Facilities at Commissioners Street MRF be reduced by \$239,000.00.

Councillor Jakobek resumed the Chair.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Works and Emergency Services

The Budget Advisory Committee had before it report (November 12, 1999) from the Chief Administrative Officer, recommending that:

- (a) the 2000-2004 Capital Program for Works and Emergency Services, with a cash flow totalling \$7.100 million as outlined in Appendix "A" be received; and
- (b) the 2000 Capital Budget for Works and Emergency Services consisting of five new projects with a cost of \$3.400 million as recommended in Appendix "A" be approved; these projects require a 2000 cash flow of \$2.600 million and commitments totalling \$.800 million in 2001.

On motion by Councillor Chong, the Budget Advisory Committee recommended the adoption of the Works and Emergency Services 2000 Capital Budget, as presented.

(Commissioner of Works and Emergency Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Councillor Anne Johnston, North Toronto; President, Toronto Parking Authority; Fire Chief; Chief of Police; Committee Administrator, Policy and Finance Committee; Committee Administrator, Works Committee - December 10, 1999)

Information Technology

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Information and Technology Division, with a cash flow totalling \$54.715 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Information and Technology Division consisting of five new projects with a cost of \$20.649 million as recommended in Appendix "A" be approved; these projects require a 2000 cash flow of \$8.346 million and commitments totalling \$8.747 million in 2001; \$2.177 million in 2002; \$0.727 million in 2003; and \$0.652 million in 2004;
 - (c) the Operating Budget impact associated with the recommended projects included in 2000-2004 Capital Program for the Information and Technology Division, be reviewed and reassessed by the Acting Commissioner of Corporate Services in conjunction with City departments for potential future reduction in operating costs for server maintenance and licenses as systems are decommissioned or retired with the implementation of the capital projects and a report brought forward to Budget Advisory Committee prior to final 'wrap-up' of the 2000 Operating Budget;
 - (d) the Information and Technology Division in consultation with the City departments develop, for Council approval prior to the 2001-2005 Capital Budget request, a corporate Information and Technology strategic plan and multi-year capital investment program that:
 - (i) outlines and addresses corporate infrastructure and other corporate Information and Technology requirements;
 - (ii) identifies and provides solutions to operational needs;
 - (iii) provides a link between corporate and operational capital requirements for Information and Technology; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (iv) provides a framework for the 2001-2005 Information and Technology Projects;
 - (e) with regard to the Data Warehousing Strategy and Pilot sub-project, the amount of \$750.0 thousand be approved to carry out the feasibility study and the program be directed to bring forward to the Budget Advisory Committee the recommendations of the feasibility study as part of their 2001-2005 Capital Budget request; and
 - (f) with regard to the Electronic Service Delivery Project, the Acting Commissioner of Corporate Services bring forward to the Budget Advisory Committee prior to the final 'wrap-up' of the 2000 Operating Budget, as part of the Information and Technology strategic plan, the departmental components that will enable the City to use this technology to allow online services together with the operational savings and benefits that will be realized in the various operating departments;
- (2) (December 6, 1999) from the Acting Commissioner of Corporate Services, responding to inquiries regarding equipment expenditures by departments, the operating impact of the 2000-2004 Capital Budget request and the impact of reducing the Capital Budget by \$500,000.00, \$1 million and \$1.5 million; and recommending that this report be received for information;
- (3) (December 8, 1999) from the City Auditor, recommending that:
- (a) the Executive Director, Information and Technology Division, prepare a report as soon as possible, outlining in detail the business case, including a range of viable options, for one project selected by the Budget Advisory Committee in consultation with the Executive Director, Information and Technology Division;
 - (b) the Chief Financial Officer and Treasurer engage an appropriate third party to, jointly with the City Auditor, perform a review of the report requested in Recommendation No. (1) above identifying any significant deficiencies or weaknesses in that report;
 - (c) the third party report be forwarded to the Budget Advisory Committee; and
 - (d) the City Auditor be requested to include in his 2000 workplan and future workplan as appropriate, an ongoing review of the project management controls and procedures in place for the following Information and Technology capital projects:
 - (i) Data Retention Implementation – Phase 1;
 - (ii) IT Network Upgrade;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (iii) IT Telecommunication Upgrade; and
 - (iv) Electronic Service Delivery; and
- (4) (December 7, 1999) from the Chief Financial Officer and Treasurer, responding to a request made by the Budget Advisory Committee regarding the review of business plans of the recommended Information and Technology capital projects on November 16, 1999; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Information and Technology Division 2000 Capital Budget be adopted, subject to the following:
- (a) the Pilot Project for Document Imaging and Management Study be reduced by \$500,000.00;
 - (b) a further reduction of \$250,000.00 be looked at, if necessary, and report thereon to the January 14, 2000 meeting in that regard;
 - (c) the adoption of the report (December 8, 1999) from the City Auditor;
 - (d) the report (December 6, 1999) from the Acting Commissioner of Corporate Services, responding to inquiries regarding equipment expenditures by departments, the operating impact of the 2000-2004 Capital Budget request and the impact of reducing the Capital Budget by \$500,000.00, \$1 million and \$1.5 million, be received;
 - (e) the report (December 7, 1999) from the Chief Financial Officer and Treasurer, responding to a request made by the Budget Advisory Committee regarding the review of business plans of the recommended Information and Technology capital projects on November 16, 1999, be received; and
 - (f) the Chief Administrative Officer be requested to report to the January 20, 2000 meeting of the Policy and Finance Committee on the feasibility of transferring the Information and Technology Division under the umbrella of the Finance Department as opposed to Corporate Services.

(Carried)

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

Councillor Jakobek resumed the Chair.

- B. Councillor Chow moved that the Chief Financial Officer and Treasurer be requested to report back to the January 12, 2000 meeting of the Budget Advisory Committee providing a complete overview of the Year 2000 project, giving a breakdown of the units completed, how much was spent on the said project in the last two years and what is projected for next year.

(Carried)

- C. Councillor Pitfield moved that:

- (1) the Acting Commissioner of Corporate Services be requested to include weekly or daily updates of the City's web site; and
- (2) the identified report on the Y2K project which the Chief Financial Officer and Treasurer is bringing forward at the end of December include more details, i.e., a financial plan on future costs; the name of the Y2K project; the applicable program department name; how much is needed to be carried forward to the year 2000; the purpose of the system on which the amount is to be expended and the nature of that expenditure; the planned completion date; the impact on the program between January 1, 2000 and when the completion date is expected; the reason why the City is spending anything more on Y2K; and the reason for not funding out of the Operating Budget of the prospective programs.

(Carried)

(Acting Commissioner of Corporate Services; c. Councillor Tom Jakobek, East Toronto; Councillor Gordon Chong, Don Parkway; Councillor Jane Pitfield, East York; Councillor Bas Balkissoon, Scarborough Malvern; Councillor David Shiner, Seneca Heights; Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Fleet Management Services

The Budget Advisory Committee had before it the following reports:

- (1) (November 9, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000 Capital Budget for the Fleet Management Services Division, consisting of two new projects with a cost of \$1.2 million as recommended in Appendix "A" be received;
 - (b) Capital Project No. 204, entitled "Amalgamation of Fleet Maintenance Locations", consisting of total project costs of \$0.4 million be approved; and
 - (c) Capital Project No. 203, entitled "Emissions Testers", be deferred for consideration pending a report from staff on the revised business case given recent changes to the Ontario Drive Clean Program; staff are requested to report back prior to the final Budget Advisory Committee 'wrap-up' meeting on December 9, 1999;
- (2) (December 7, 1999) from the Chief Financial Officer and Treasurer, providing a response to the issues raised at the Budget Advisory Committee meeting with respect to the Fleet Management Services 2000-2004 Capital Works Program, and recommending that this report be received for information; and
- (3) (December 7, 1999) from the Acting Commissioner of Corporate Services, responding to a request made by the Budget Advisory Committee, during its review of the Fleet Management Services Division's Capital Budget review; and recommending that this report be received for information.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Fleet Management Services 2000 Capital Budget be adopted, subject to the following:
 - (a) the Acting Commissioner of Corporate Services continue consultations with the Toronto Atmospheric Fund (TAF) with regard to funding for vehicle emission testing and adjust the budget accordingly;
 - (b) the report (December 7, 1999) from the Acting Commissioner of Corporate Services with regard to a revised business case for emission testing equipment be referred back to the Chief Financial Officer and Treasurer, in consultation with the City Auditor, to report thereon to the January 14, 2000 meeting, and: (i) provide a better

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- business plan for emission testers, to include where this program stands and the reasons why the fleet emission testing can not be kept at the same cost as the Police; and
- (ii) calculate the costs of having emission testing done externally and whether or not this method is more cost efficient than being done internally;
- (c) the report (December 7, 1999) from the Chief Financial Officer and Treasurer, in response to issues raised at a previous Budget Advisory Committee meeting, be received;
- (d) Councillor Pitfield, Councillor Balkissoon and Councillor Shiner meet with the City Auditor, the Chief Financial Officer and Treasurer, and Fleet Management staff, to address the aforementioned matter and related issues and review the requested report from the Chief Financial Officer and Treasurer and the City Auditor, the said meeting to be held prior to the Budget Advisory Committee meeting scheduled for January 12, 2000; and
- (e) the Chief Financial Officer and Treasurer meet with the Chair of the Budget Advisory Committee and Councillor Chong prior to the January 14, 2000 meeting to discuss the leasing, offsetting component of the "Contribution to Reserves" report being submitted in January 2000 to see whether or not the Budget Advisory Committee can make any recommendations in that regard.

(Carried)

Councillor Jakobek resumed the Chair.

- B. Councillor Shiner moved that Councillor Jakobek's motion A.(b) above be amended by adding "the City Auditor to include in the requested report the two types of testing, i.e., gasoline and diesel."

(Carried)

- C. Councillor Kinahan moved that the City Auditor inform the Budget Advisory Committee if external assistance is required to carry out the requested reviews.

(Carried)

(Acting Commissioner of Corporate Services; c. Councillor Tom Jakobek, East Toronto; Councillor Gordon Chong, Don Parkway; Councillor Jane Pitfield, East York; Councillor Bas Balkissoon, Scarborough Malvern; Councillor David Shiner, Seneca Heights; Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Facilities and Real Estate

The Budget Advisory Committee had before it the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program for the Facilities and Real Estate Division, with a cash flow totalling \$22.828 million be received;
 - (b) the 2000 Capital Budget for the Facilities and Real Estate Division consisting of 16 new projects with a cost of \$18.320 million (gross) be approved; these projects require a 2000 cash flow of \$18.320 million, with no future commitments and no operating impacts;
 - (c) the Acting Commissioner of Corporate Services continue to develop a full assessment of the backlog of the projects under the Division's jurisdiction as well as ongoing and cyclical State of Good Repair projects prior to the 2001 Capital Budget cycle;
 - (d) the Acting Commissioner of Corporate Services report to Budget Advisory Committee in the 2001 Capital Budget process on the \$2 million provided for emergency repairs in the 2000 Capital Budget;
 - (e) the Chief Administrative Officer, in conjunction with the Acting Commissioner of Corporate Services and the Commissioner of Economic Development, Culture and Tourism, review the long-term plan for the use of Old City Hall (60 Queen Street West) and report to the Policy and Finance Committee by August 2000;
 - (f) the Commissioner of Community and Neighbourhood Services and the Acting Commissioner of Corporate Services report to the Budget Advisory Committee on the proposed additions to Association of Community Centres (AOCC) centre buildings, assessing community needs in light of other City facilities, and in consideration of the future relationship of AOCC agencies to the City; and that:
 - (i) the \$1.5 million for addition to the 519 Church Street Community Centre be deferred; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (ii) the \$0.050 million for the initial phase of the addition to Swansea Town Hall (95 Lavinia), only be released pending the above report and that the 2001 phase (\$0.2 million) of the project be considered with the 2001 Capital Budget; and
 - (g) the 2000 Capital Budget for Facilities and Real Estate consisting of seven Prior Year Projects with a cost of \$3.543 (gross) and \$2.618 million (net) be received; future year cash flows for these projects are \$2.143 million in 2001; \$1.843 million in 2002; and \$1.043 million in 2003 with no operating impacts;
- (2) (December 1, 1999) from the Acting Commissioner of Corporate Services, recommending that:
 - (a) the assessment of the condition of buildings for the purpose of the “State of Good Repair” program be carried out based on a three year cycle;
 - (b) the inspection and survey costs estimated at \$825 thousand per annum, to be incurred for determining the action required to maintain the building portfolio in a state of good repair, remain in the capital works program as recommended by the Chief Administrative Officer, consistent with similar policies in other City departments;
 - (c) the Acting Commissioner of Corporate Services, in consultation with the Chief Financial Officer and Treasurer, be requested to establish a City-wide policy on the establishment, maintenance and use of a corporate replacement/ refurbishment reserve for all depreciating real assets of the City based on the life cycle analysis of the assets and their major components; and
 - (d) an appropriate adjustment be made to the Division’s operating budget in cases where the Budget Advisory Committee transfers items from the capital works program to the operating budget for policy reasons; and
- (3) report (December 1, 1999) from the Acting Commissioner of Corporate Services providing a list of possible reductions in the 2000 Facilities and Real Estate Capital Budget.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

- A. Councillor Jakobek moved that the Facilities and Real Estate 2000 Capital Budget be adopted, subject to the following:
 - (1) the \$1.070 million reductions embodied in report (December 1, 1999) from the Acting Commissioner of Corporate Services be adopted, save and except \$120,000.00 for 23 Grange Road, University Settlement, window replacement;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (2) the Emergency Capital Repairs (City owned buildings) be reduced to \$1.2 million (reduction of \$800,000.00);
- (3) \$150,000.00 be added for architectural plans and design for expansion of program space into new third floor at 519 Church Street Community Centre;
- (4) the Acting Commissioner of Corporate Services be requested to report back on how much the City has to commit to cover the \$460,000.00 project cost for buildings operated by community organizations and Boards who do not receive operating funding from the City except through the Consolidated Grants Budget, and provide information as to whether or not any of these groups have reserves that could be used;
- (5) the Chief Financial Officer and Treasurer be requested to review the Facilities and Real Estate budget, particularly the areas where additional expenditures over and above last year are requested, to see if any further reductions can be accommodated and report thereon to the Budget Advisory Committee at its January 12, 2000 meeting; and
- (6) the Chief Financial Officer and Treasurer be requested to report back, during consideration of the 2000 Facilities and Real Estate Operating Budget, providing a revised budget with \$50,000.00 and under projects or a lifespan of less than 10 years, and the implications to program budgets and the budgets of other community organizations.

(Carried)

Councillor Jakobek resumed the Chair.

B. Councillor Pitfield moved that:

- (1) the "State of Good Repair" project for building inspections be transferred to the Operating Budget with costs re-cast for a five year cycle instead of a three year cycle (reduction of \$825,000.00); and
- (2) the report (December 1, 1999) from the Acting Commissioner of Corporate Services, be received;

(Carried)

- C. Councillor Chong moved that the Acting Commissioner of Corporate Services be requested to report back on the replacement of all windows and frames (safety glass – daycare) at 23 Grange Road, University Settlement, the said report to include who requested the replacement and why, industry and government standards and where the daycare facilities are being run by the government, and their experiences in that regard.

(Carried)

(Acting Commissioner of Corporate Services; c. Councillor Tom Jakobek, East Toronto; Councillor Gordon Chong, Don Parkway; Councillor Jane Pitfield, East York; Councillor Bas Balkissoon, Scarborough Malvern; Councillor David Shiner, Seneca Heights; Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Finance

The Budget Advisory Committee had before it report (November 9, 1999) from the Chief Administrative Officer, recommending that the 2000 Capital Budget for the Finance Department consisting of two new projects with a total project cost of \$1.55 million as recommended in Appendix “A” be approved; these projects do not require any new borrowing as capital/operating funds exist.

On motion by Councillor Kinahan, the Budget Advisory Committee recommended the adoption of the Finance 2000 Capital Budget, as presented.

Toronto Transit Commission

The Budget Advisory Committee again considered the following reports:

- (1) (November 10, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program of the Toronto Transit Commission, with a cash flow totalling \$1,059.257 million TTC projects excluding Sheppard and \$318.832 million for the Sheppard Subway as outlined in Appendix “A” be received;
 - (b) the 2000 Capital Budget for the Toronto Transit Commission consisting of 13 Prior Year - Change in Scope projects with a cost of \$128.524 million as recommended in Appendix “C1” be approved; these projects require a 2000 cash flow of \$50.024 million and commitments totalling \$27.0 million in 2001; \$20.6 million in 2002; \$13.7 million in 2003; and \$17.1 million in 2004;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (c) the 2000 Capital Budget for the Toronto Transit Commission consisting of 27 new projects with a cost of \$116.921 million as recommended in Appendix "C2" be approved; these projects require a 2000 cash flow of \$113.747 million and commitments totalling \$2.6 million in 2001; \$0.3 million in 2002; \$0.2 million in 2003; and \$0.1 million in 2004;
 - (d) the operating budget impact that results in savings of \$2.743 million in operating costs in 2000, \$6.1 million in 2001, \$8.3 million in 2002, \$9.2 million in 2003 and \$9.7 million in 2004 from the Capital Program excluding Sheppard, and increased expenditures of \$0.65 million in 2002 and \$0.5 million in 2003 and savings of \$0.3 million in 2004 from the Sheppard Subway be approved;
 - (e) the 2000 Capital Budget for the Toronto Transit Commission excluding Sheppard consisting of 12 Prior Year Projects with a cost of \$103.387 million as recommended in Appendix "G" be received;
 - (f) the 2000 Capital Budget for the Toronto Transit Commission - Sheppard Subway consisting of one Prior Year Project with a cost of \$185.710 million as recommended in Appendix "G" be received; and
 - (g) the second subway car acceleration initiative and other potential projects included in the TTC request not recommended in this report be revisited if additional funding sources from the federal and/or provincial levels are received;
- (2) (November 5, 1999) from the General Manager, Toronto Transit Commission, advising that the Toronto Transit Commission, at its meeting held on November 3, 1999, forwarded to the Budget Advisory Committee, and Council, the 2000-2004 Capital Program and 10 Year Capital Forecast for consideration;
 - (3) (November 30, 1999) from the Chief General Manager, Toronto Transit Commission, providing an update on the construction costs for the Sheppard Subway, including any overages;
 - (4) (December 8, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the Mayor's Office be requested to approach the Federal and Provincial governments for capital funding for an inter-modal transportation hub at Union Station;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (b) the Chief Financial Officer and Treasurer and the Chief General Manager of the Toronto Transit Commission initiate a dialogue with GO Transit officials to more accurately assess the impact on the Subway Station resulting from GO Transit's proposed expansion plans and to justify and request a financial contribution to upgrading the Subway Station; and
 - (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (5) (December 9, 1999) from Councillor Howard Moscoe, Chair, Toronto Transit Commission, advising that the Toronto Transit Commission will respond to the Budget Advisory Committee's request to list \$5 million of capital budget reductions for year 2000 following the Commission's meeting to be held on Friday, December 17, 1999; and
- (6) (December 10, 1999) from the Chief General Manager, Toronto Transit Commission, responding to a request by the Budget Advisory Committee to report back on, (i) the impact of adjusting the TTC's 2000 cash flow by \$5 million (thereby increasing the post 2000 cash flows by \$5 million); and (ii) the Committee approval of the additional project financing for the Fibre Optics Project of \$2.3 million and recommending that the TTC reduce the 2000 cash flow by an offsetting amount.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended that the Toronto Transit Commission 2000 Capital Budget be adopted, subject to the following:

- (1) a \$5 million unspecified reduction be applied to the 2000 capital expenditure (cash flow) of the Toronto Transit Commission, on the understanding that all projects included in the Chief Administrative Officer's recommended 2000 capital program will proceed as planned and that the Toronto Transit Commission will manage the expending in such a way as to meet the recommended \$5 million reduction on the 2000 cash flow payments;
- (2) the report (December 8, 1999) from the Chief Administrative Officer be received and a copy forwarded to the Policy and Finance Committee for information; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (3) the following reports and memorandum be received:
- (a) (November 5, 1999) from the General Manager, Toronto Transit Commission, advising that the Toronto Transit Commission, at its meeting held on November 3, 1999, forwarded to the Budget Advisory Committee, the 2000-2004 Capital Program and 10 Year Capital Forecast for consideration;
 - (b) (November 30, 1999) from the Chief General Manager, Toronto Transit Commission, providing an update on the construction costs for the Sheppard Subway, including any overages;
 - (c) (December 9, 1999) from Councillor Howard Moscoe, Chair, Toronto Transit Commission, advising that the Toronto Transit Commission will respond to the Budget Advisory Committee's request to list \$5 million of capital budget reductions for year 2000 following the Commission's meeting to be held on Friday, December 17, 1999; and
 - (d) report (December 10, 1999) from the Chief General Manager, Toronto Transit Commission, responding to a request by the Budget Advisory Committee to report back on the impact of adjusting the TTC's 2000 cash flow by \$5 million (thereby increasing the post 2000 cash flows by \$5 million; and further the Committee approved the additional project financing approval for the Fibre Optics Project of \$2.3 million and recommended that the TTC reduce the 2000 cash flow by an offsetting amount.

Councillor Jakobek resumed the Chair.

(Chairman, Toronto Transit Commission; c. Mayor Mel Lastman; Chief Administrative Officer; Chief Financial Officer and Treasurer; General Manager, Toronto Transit Commission; Chief General Manager, Toronto Transit Commission; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Toronto Police Service

The Budget Advisory Committee again considered the following reports:

- (1) (November 12, 1999) from the Chief Administrative Officer, recommending that:
 - (a) the 2000-2004 Capital Program of the Toronto Police Service, with a cash flow totalling \$121.362 million as outlined in Appendix "A" be received;
 - (b) the 2000 Capital Budget for the Toronto Police Service consisting of Prior Year - Change in Scope projects with a cost of \$13.563 million as recommended in Appendix "C1" be approved; these projects require a 2000 cash flow of \$4.313 million and commitments of \$5.250 million in 2001 and \$4.000 million in 2002;
 - (c) the 2000 Capital Budget for the Toronto Police Service consisting of 10 new projects with a total cost of \$9.771 million as recommended in Appendix "C2" be approved; the projects require a 2000 cash flow of \$7.421 million in 2000 resulting in a future year cash flow commitment of \$2.350 million in 2001;
 - (d) the operating impacts that result in \$0.195 million increase in gross operating costs in 2000 and decreased operating costs of \$1.783 million in 2001; \$4.202 million in 2002; \$3.562 million in 2003; and \$3.562 million in 2004, respectively be approved; and
 - (e) the 2000 Capital Budget for the Toronto Police Service consisting of six previously approved projects with a total cost of \$9.903 million over five years be approved; the projects require a 2000 cash flow of \$8.602 million in 2000, and a future year cash flow commitment of \$1.295 million in 2001;
- (2) (November 29, 1999) from the Chief of Police, providing further information on the purchase of special Police vehicles; and
- (3) (December 8, 1999) from the Deputy Chief Steve Reesor, Toronto Police Service, responding to a request made by the Budget Advisory Committee at its meeting of November 15, 1999, to report back on adding \$50,000.00 towards replacing the engine of the second 'speed' boat; the purchase of two jet skis for the Marine Division; and the 2001 Capital Budget for this program being reduced to \$300,000.00; and recommending that this report be received for information.

On motion by Councillor Chow, the Budget Advisory Committee recommended that:

- (1) the Toronto Police Service 2000 Capital Budget be adopted, as presented;

- (2) the Marine Division program be reduced by \$300,000.00 in 2001;
- (3) the Chief Financial Officer and Treasurer be requested to report to the January 20, 2000 meeting of the Policy and Finance Committee, as part of the comprehensive fleet report, the merit of advancing the Police Services 2000 vehicle purchase;
- (4) the report (November 29, 1999) from the Chief of Police, providing further information on the purchase of special Police vehicles, be received; and
- (5) the report (December 8, 1999) from Deputy Chief Steve Reesor, responding to a request made by the Budget Advisory Committee regarding the replacement of the engine of the second 'speed' boat and the purchase of two jet skis for the Marine Division, be received.

(Chairman, Toronto Police Services Board; c. Chief of Police; Chief Financial Officer and Treasurer; Committee Administrator, Policy and Finance Committee - December 10, 1999)

Toronto Police Service

The Budget Advisory reports having re-opened the Toronto Police Service 2000 Capital Budget and recommended the adoption of same, subject to the following:

On motion by Councillor Pitfield, the Budget Advisory Committee recommended that the Chair of the Toronto Police Services Board be requested to consider re-assigning one of the existing ATV's to 33 Division as an alternative to purchasing an additional vehicle.

(Chairman, Toronto Police Services Board; c. Chief of Police; Chief Financial Officer and Treasurer; Committee Administrator, Policy and Finance Committee - December 10, 1999)

TEDCO

The Budget Advisory Committee had before it the following report (November 5, 1999) from the Chief Administrative Officer, recommending that:

- (a) TEDCO submit its 2000-2004 Capital Works program on a five year project cost and cashflow basis, to the Chief Financial Officer and Treasurer, prior to Capital project activity, either previously approved, or new in nature;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (b) TEDCO's proposed 2000-2004 Capital Works program be reviewed by the Chief Financial Officer and Treasurer, and relevant Committees of Council, as conducted during the annual Capital Budget process; and
- (c) TEDCO review all previously approved projects and any project activity or requests planned for future years, for the purpose of assessing changes in scope or activity, and updating priorities, and that this reassessment be conducted prior to a Capital Budget submission to the City of Toronto, for its consideration and approval.

Councillor Jakobek appointed Councillor Pitfield Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of the Toronto Economic Development Corporation 2000 Capital Budget until its meeting of January 12, 2000.

Councillor Jakobek resumed the Chair.

Toronto Port Authority (TPA)

The Budget Advisory Committee had before it the following report (November 5, 1999) from the Chief Administrative Officer, recommending that:

- (a) TPA submit its 2000-2004 Capital Works program on a five year project cost and cash flow basis, to the Chief Financial Officer and Treasurer, prior to Capital project activity, either previously approved, or new in nature; and
- (b) TPA's proposed 2000-2004 Capital Works program be reviewed by the Chief Financial Officer and Treasurer, and relevant Committees of Council, as conducted during the annual Capital Budget process.

Councillor Jakobek appointed Councillor Chong Acting Chair and vacated the Chair.

On motion by Councillor Jakobek, the Budget Advisory Committee deferred consideration of the aforementioned budget until its meeting of January 12, 2000.

Councillor Jakobek resumed the Chair.

Other

The Budget Advisory Committee reports having received the following reports:

- (a) (December 2, 1999) from the City Clerk, advising that the Planning and Transportation Committee on November 29, 1999, having conducted a preliminary review of the 2000-2004 Capital Budget, recommended to the Budget Advisory Committee, the following:
 - (1) that the original submission of \$6.1 million for Civic Improvements be reinstated in the 2000-2004 Capital Budget;
 - (2) that the amount of \$80,000.00, recommended by the Chief Administrative Officer, for streetscape improvements in the West Toronto Junction area be approved; and
 - (3) that City officials be requested to coordinate each project with the work of other departments and agencies;

- (b) (December 1, 1999) from the City Clerk, advising that the Economic Development and Parks Committee on November 29, 1999, recommended to the Budget Advisory Committee the adoption of the 2000-2004 Capital Budget under the purview of the Economic Development and Parks Committee, subject to the following amendments:
 - (1) Lawrence Heights – reinstate \$243,000.00 for the installation of a Water Park in the year 2000;
 - (2) Commercial Façade Improvement Program – reinstate the originally requested funding in the amount of \$936,000.00 in the year 2000;
 - (3) Leaside Memorial Community Gardens Pool – be added to the Parks and Recreation 2000 Capital Budget, being a gross expenditure of \$175,000.00 and net expenditure of zero, with the funds to be repaid to the City of Toronto through Leaside’s debenture program;
 - (4) Kingsview Water Park – add the following words to the end of the project “and/or other north end Ward 3 parks”;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (5) Maryvale/Wexford Community Centre – accelerate \$140,000.00 from 2001 to 2000 for a fitness facility;
- (6) Recreation Facilities – funds be made available in the year 2002 to commence construction of a Recreation Centre at the ‘Wabash Avenue’ site;
- (7) Employment Area Revitalization Program – reinstate \$53,000.00 in the year 2000 for preliminary signage and gateway markers for the Industrial Area in South Etobicoke;
- (8) Forest Management of Natural Areas and Ravines – funds be allocated in the 2000 Capital Budget; and further that the Commissioner of Economic Development, Culture and Tourism be requested to report to the Budget Advisory Committee for its meeting of December 9, 1999, as to an appropriate minimum amount of funds for this purpose;
- (9) Pinpoint Indoor Bocce Courts – consideration be given to accelerating 50 percent of the monies (\$400,000.00) stipulated for this project from the year 2002 to 2000; and further that the said funds be used to build a two pad indoor bocce facility at Kipling Community Centre with improvements to Ourland Community facility and a two pad outdoor court be built in Ward 4 with the balance of \$400,000.00 to be included for 2003;
- (10) Gerrard India Bazaar BIA – the City be requested to match the \$65,000.00 raised by the Gerrard India Bazaar BIA for a gross Capital Budget of \$130,000.00 in the year 2000;
- (11) BIA Streetscape Program – funds in the amount of \$1.857 million be approved for the subject program;
- (12) Kidstown - \$900,000.00 be included in the Year 2001 Capital Budget for the subject project and be approved during the 2000 Capital Budget deliberations as a 2001 commitment;
- (13) funds be included in the 2000 Capital budget for feasibility studies to examine the possible expansion of the Bayview Arena Site and the future of the Edithvale Community Centre; and further that the Commissioner of Economic Development, Culture and Tourism be requested to report to the Budget Advisory Committee for its meeting of

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

December 9, 1999, on the costs associated with the
aforementioned feasibility studies;

- (14) Silverview Ball Diamond Rebuild - funds in the amount of \$50,000.00 be accelerated to the year 2000 from 2002 for the subject project;
 - (15) Glendora Park Tennis Courts - funds in the amount of \$105,000.00 be accelerated to the year 2000 from 2002 for the subject project; and
 - (16) received the report (December 1, 1999) from the Commissioner of Economic Development, Culture and Tourism, regarding the Capital Works Program;
- (c) (November 30, 1999) from the City Clerk, advising that the Administration Committee on November 30, 1999:
- (1) received presentations from the following persons respecting the 2000-2004 Capital Budget:
 - (a) the Chief Financial Officer and Treasurer;
 - (b) the Acting Commissioner of Corporate Services;
 - (c) the Executive Director of Facilities and Real Estate;
 - (d) the Executive Director of Information and Technology Division; and
 - (e) the Director of Fleet Management Services;who filed a copy of their presentation material to the Committee in regard thereto;
 - (2) referred the following Capital Budget programs, and the aforementioned presentation material, to the Budget Advisory Committee for consideration at its meeting scheduled to be held on December 9, 1999:
 - (a) Information and Technology;
 - (b) Finance Department;
 - (c) City Clerk;
 - (d) Facilities and Real Estate; and
 - (e) Fleet Management Services; and

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (3) received the report (November 17, 1999) from the City Clerk, respecting the Budget Advisory Committee's preliminary review of the 2000-2004 Capital Budget review;

- (d) (December 1, 1999) from the City Clerk, advising that the Works Committee on December 1, 1999, recommended to the Budget Advisory Committee the adoption of the following 2000-2004 Capital Budgets under the Works Committee:
 - (1) Solid Waste Management;
 - (2) Transportation; and
 - (3) Works and Emergency Services; and

further advising, for the information of the Budget Advisory Committee, having requested the Chief Administrative Officer and the Chief Financial Officer to report on the future implications to the City's budget of undertaking the "State of Good Repair" in areas where such information is readily available, e.g., transit, roads, and works;

- (e) (December 1, 1999) from the City Clerk, advising that the Community Services Committee on December 1, 1999, recommended to the Budget Advisory Committee the adoption of the following Capital Budgets under the auspices of the Community Services Committee:
 - (1) Children's Services;
 - (2) Homes for the Aged;
 - (3) Shelter, Housing and Support;
 - (4) Social Services;
 - (5) Ambulance Services; and
 - (6) Fire Services;

- (f) (December 8, 1999) from the City Clerk, advising that the Policy and Finance Committee on December 7, 1999, had before it a report (November 17, 1999) from the City Clerk, advising that the Budget Advisory Committee has completed its preliminary review of the 2000-2004 Capital Budget and directed that:
 - (1) the 2000-2004 Capital Budget be forwarded to all Community Councils and relevant Standing Committees for consideration;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (2) the preliminary requests of the Budget Advisory Committee be forwarded to the Community Councils and Standing Committees for information; and
- (3) the Community Councils and Standing Committees be requested to forward their recommendations pertaining to the 2000-2004 Capital Budget to the Budget Advisory Committee prior to the commencement of the 'wrap-up' meetings on December 9, 1999; with respect to the following:
 - (a) Toronto Economic Development Corporation (TEDCO);
 - (b) Toronto Parking Authority;
 - (c) Toronto Police Service;
 - (d) Toronto Port Authority (TPA);
 - (e) Toronto Public Library;
 - (f) Toronto Transit Commission (TTC);
 - (g) Toronto Zoo; and
 - (h) Toronto and Region Conservation Authority.
- (g) (December 3, 1999) from the City Clerk, advising that the Board of Health on December 6, 1999, received the communication (November 17, 1999) from the City Clerk, advising that the Budget Advisory Committee had completed its preliminary review of the 2000-2004 Capital Program Request for Public Health.
- (h) (December 6, 1999) from the City Clerk, advising that the East York Community Council on December 2, 1999, recommended that:

Parks and Recreation:

- (1) funds be provided for lighting for diamond No. (2) in Topham Park;
- (2) funds in the amount of \$5,000.00 be provided for an outside shower at the Kiwanis Pool, Stan Wadlow Park;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

Transportation Services Preliminary Capital Works Program:

- (3) the following be added to the Transportation Preliminary 2000 Capital Works Program, Local Road Reconstruction:
 - (i) Roads: St. Hubert Avenue; Sutherland Avenue (particularly north of Markham); Donlea Drive; Rumsey Road; Stanhope Avenue;
 - (ii) Laneways: Wolverton Laneway, between Wolverton and Elmsdale; Donlands Laneway, between O'Connor Drive and Plains Road; O'Connor Drive, between St. Clair Avenue East and Gardens Crescent; and
 - (iii) Sidewalks: East side of Bayview Avenue between Glenvale Boulevard and Broadway Avenue; and

Works:

- (4) a higher priority be given to cleaning and relining water mains for Governor's Road, Nesbitt Drive, and Douglas Crescent in Y2000;
 - (i) (December 6, 1999) from the City Clerk, advising that the Etobicoke Community Council at its meeting held on December 2 and 3, 1999, recommended to the Budget Advisory Committee that:
 - (1) the following recommendation of the Economic Development and Parks Committee be adopted:

“That consideration be given to accelerating 50 percent of the monies (\$400,000.00) stipulated for the Pinpoint Indoor Bocce Courts from the year 2002 to 2000; and further that the said funds be used to build a two pad indoor bocce facility at Kipling Community, with improvements to Ourland Community facility, and a two pad outdoor court be built in Ward 4, with the balance of \$400,000.00 to be included for 2003 (Project No. 85, p. 68).”;
 - (2) \$400,000.00 be reinstated in the Parks and Recreation Budget for the year 2000 for the Rexdale Park redevelopment (Project No. 80, p. 69);

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (3) rebuilding the Mimico Tennis Club clubhouse be reinstated for 2000 (\$150,000.00--Project No. 51, p. 68);
- (4) the Stonegate Park and Fairfield Park Waterplay facilities be considered as a joint project, with the appropriate reallocation of funds (Projects Nos. 83 and 84, p. 69-70), to be constructed in the following two phases:
 - (i) Phase 1 - actual construction of the waterplay facility; and
 - (ii) Phase 2 - park enhancement;
- (5) Lakeshore Village Park, Phase 2, be placed in the year 2000, to be offset by the Reserve Fund established for this purpose (\$150,000.00--Project No. 73, p. 69);
- (6) the Gus Ryder Handicap Amendments be reinstated in the 2000 Capital Budget (\$20,000.00--Project No. 111, p. 68); and
- (7) the Royaleigh Avenue road reconstruction be brought forward from 2002 to 2001; and

further advising, for the information of the Budget Advisory Committee, having also requested the appropriate staff to submit a report directly to the Budget Advisory Committee with respect to a breakdown of costs for interior repairs/air conditioning at Ourland Community Centre;

- (j) (December 3, 1999) from the City Clerk, advising that the North York Community Council on December 2, 1999, recommended to the Budget Advisory Committee that:

- (1) *Ambulance:*

The recommendations of the Chief Administrative Officer respecting the 2000 -2004 Capital Program for Ambulance Services, be adopted.

- (2) *Children's Services:*

The recommendations of the Chief Administrative Officer respecting the 2000 -2004 Capital Program for the Children's Services Division, be adopted.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(3) *Culture:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for the Culture Division, be adopted, subject to the following amendments:

(i) ACH000012 Restoration/Preservation of Heritage Elements

12 Windfields Estate Restoration

That \$75,000.00 be allocated in the year 2000 Capital Budget for the Windfields Estate Restoration, which represents the shared cost amount agreed to by the City and the tenant.

(ii) ACH000012 Restoration/Preservation of Heritage Elements

13 Bales House Retrofit

That \$50,000.00 be included in the year 2000 Capital Budget for the Bales House Retrofit.

(4) *Facilities and Real Estate:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for the Facilities and Real Estate Division, be adopted.

(5) *Fire:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for Fire Services, be adopted.

(6) *Homes for the Aged:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for the Homes for the Aged Division, be adopted.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(7) *Parks and Recreation:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for the Parks and Recreation Division, be adopted, subject to the following amendments:

(i) PKS000019 Playgrounds/Waterplay:

4 Lawrence Heights Waterplay

That \$243,000.00 be allocated for the Lawrence Heights Waterplay for the year 2000 Capital Budget.

(ii) PKS000021 Arena:

2 Broadlands Rink – Pad Improvements

That \$300,000.00 be allocated in the year 2000 Capital Budget for the Broadlands Rink – Pad Improvements.

(iii) PKS000016 – Outdoor Recreation Centres:

19 Silverview Ball Diamond - Redevelop Ball Diamond

That \$50,000.00 for the Silverview Ball Diamond-Redevelopment be included in the year 2000 Capital Budget.

(iv) PKS000018 – Parking Lots and Tennis Courts:

15 Glendora Park Tennis Court Rebuild

That \$105,000.00 be allocated in the year 2000 Capital Budget for the Glendora Park Tennis Court Rebuilding.

(v) Re: Bayview Arena and Edithvale Community Centre:

That \$50,000.00 be included in the year 2000 Capital Budget for studies to examine the expansion of the Bayview Arena and Edithvale Community Centre.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(vi) PKS000025 Major Maintenance:

536 Edwards Gardens – Rebuild Retaining Wall

That \$100,000.00 be included in the year 2000 Capital Budget for the Edwards Gardens retaining wall project and that the remaining \$100,000.00 be included in the year 2001 Capital Budget to continue this project.

(vii) PKS000026 Special Facilities:

20 Don Valley – Practice Range

That \$30,000.00 be allocated in the year 2000 Capital Budget for the Don Valley – Practice Range.

(8) *Toronto and Region Conservation Authority:*

The Budget Advisory Committee approve the allocation of \$1.6 million for the year 2000 Capital Budget for the Toronto and Region Conservation Authority, as recommended by the Chief Administrative Officer, and which is strongly endorsed by the North York Community Council.

(9) *Toronto Public Library:*

The recommendations of the Chief Administrative Officer respecting the 2000-2004 Capital Program for the Toronto Public Library, be adopted.

(10) *Transportation:*

(i) TRN000189 North Yonge Centre:

1 North Yonge Centre

That an additional \$2 million be added to 2000 Capital Budget of the Transportation Division of Works and Emergency Services Department for the acquisition of properties required for the construction of the North York Centre Service Road.

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(ii) Local Road Reconstruction:

Ward 7

That the reconstruction of Arleta Avenue from Sheppard Avenue to Clubhouse Court be included in the year 2000 Capital Budget subject to review and concurrence by the General Manager, Transportation Services Division.

(11) *Urban Planning and Development Services:*

(i) URB000008 Routes:

6 Streetscaping – Sheppard: Leslie to Don Mills

That \$50,000.00 of the \$500,000.00 be transferred to the year 2000 Capital Budget in order to commence the preliminary design work for the streetscaping of Sheppard Avenue, extending from Leslie Street to Don Mills Road.

(ii) URB000009 Places:

2 Sheppard and Provost

That \$190,000.00 be allocated in the year 2000 Capital Budget and \$60,000.00 be allocated in the year 2001 Capital Budget.

(iii) Re: Lighting:

That \$200,000.00 be included in the Urban Planning and Development Services year 2000 Capital Budget for the improvement of lighting levels for the W.R. Allen Road, Bridge at Yorkdale Road, north of Lawrence Avenue (bridge underpass).

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

(12) *City-Wide:*

Economic Development:

- (i) EDV000073 BIA Streetscape Improvement Program;

That \$15,623.42 be included in the year 2000 Capital Budget for the Emery Revitalization Committee start up costs.

- (ii) EDV000099 Employment Area Revitalization Program:

That \$25,000.00 be included in the year 2000 Capital Budget for the Eddystone Avenue Employment Area Revitalization Program;

- (k) (December 6, 1999) from the City Clerk, advising that the Scarborough Community Council on December 2, 1999:

- (1) received an overview presentation by the Director of Budgets respecting the 2000-2004 Corporate Capital Program and the 2000 recommended Capital Budget;
- (2) reviewed the Programs identified for the Scarborough Community Council in the supplementary information provided by the Chief Administrative Officer and the Chief Financial Officer and Treasurer; and

- (3) recommended to the Budget Advisory Committee that:

Economic Development:

- (i) an additional \$70,000.00 gross project capital budget allocation be added to the Economic Development Services Capital Budget to carry out the Scarborough Civic Centre project (construction and renovations for the proposed Enterprise Centre); and that Finance staff, in consultation with Economic Development staff, report to the Budget Advisory Committee on the detailed cost and rationalization of this request;
- (ii) the Scarborough Community Council supports the efforts put forth by the Business Improvement Areas in improving the streetscape of Toronto's commercial streets by recommending the total request of \$1,857,000.00 in the Economic Development Budget as the BIA's are committed to raising half of the funds, i.e., \$928,500.00;

Urban Planning and Development Services:

- (iii) the Scarborough Community Council strongly supports the provision of capital budget monies for the Kingston Road streetscape improvements, and further, that the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in their report on the administration of the streetscape projects, be requested to include the issue of ongoing maintenance and public/private partnerships to secure the maintenance;
- (iv) the Commissioner of Urban Planning and Development Services be requested to report to the appropriate Committee on the feasibility of including Danforth Avenue, between Victoria Park Avenue and Danforth Road, as part of the Main Street Improvement Program;
- (v) the Commissioner of Urban Planning and Development Services be requested to ensure that, in future, staff consult with the local Ward Councillors prior to submitting Main Street Improvement projects in the budget;

Parks and Recreation:

- (vi) the total project cost for the Maryvale/Wexford Community Centre be increased by \$140,000.00 for a fitness facility, with a cash flow in the fiscal year 2001;
- (vii) the Scarborough Community Council concurs in the recommendations of the Chief Administrative Officer, embodied in his report dated November 9, 1999, viz: “that the Commissioner of Economic Development, Culture and Tourism be requested to consider the proposed York, Western North York, Parkdale and South Etobicoke Recreation Centres in the Long Term Plan for Parks and Recreation Facilities – All Wards, and that the Plan also encompass the proposed expansion of existing Parks and Recreation Facilities”; subject to the Scarborough area being included in such Plan;
- (viii) the Commissioner of Economic Development, Culture and Tourism be requested to report to the Economic Development and Parks Committee on the feasibility of improving community basketball facilities in the north-west area of Scarborough;
- (ix) the Scarborough Community Council concurs in the recommendations of the Economic Development and Parks Committee respecting:
 - (a) the Kidstown project; and
 - (b) the basketball facilities in M.T.H.A. buildings, and specifically, the Glendower Circuit location;

Transportation Services:

- (x) Gloxinia Crescent be included in the Ward 14 Local Road Resurfacing Program (TR760);
- (xi) consideration be given to including Brenda Crescent, Farmbrook Road and Sedgemount Drive (Ward 15) in the year 2000 Transportation Services, Local Road Resurfacing Program (TR760), subject to funding being made available in the appropriate

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

Works and Emergency Services Department budget; and

- (xii) the Commissioner of Works and Emergency Services be requested to consider including the expansion of Port Union Road from three lanes to four lanes in the Five Year Capital Plan;
- (1) (December 7, 1999) from the City Clerk, advising that the Toronto Community Council on December 6, 1999, recommended that:
- (1) \$7.5 million be placed in the 2000 Capital Program to commence the Dufferin Street Jog Elimination Project;
 - (2) the budgets of the Commercial Façade Improvement Program, the BIA Streetscape Program and the Employment Area Revitalization Program, as set out in the Program Submission and as approved by the Economic Development and Parks Committee, and the budget of Urban Planning and Development Services as set out in the program submission and as adopted by the Planning and Transportation Committee, be endorsed;
 - (3) the City provide matching funding, not to exceed \$15,000.00 to the Eglinton Way BIA for capital improvements to beautify the eighteen blocks which encompass the Eglinton Way BIA;
 - (4) the funds from Kensington Market Action Committee be recognized as a legitimate 50 percent contribution towards the Business Improvement Plan and further that the City honour and approve its 50 percent funding share of the Plan;
 - (5) the City match the \$65,000.00 raised by the Gerrard India Bazaar BIA for a gross capital amount of \$130,000.00 in the year 2000, under the BIA Streetscape Improvement Program – Economic Development Capital Budget, which signifies a \$40,000.00 increase in City-shared funding;
 - (6) \$10,000.00 be added to the Economic Development Division's 2000 Capital Budget for tree lighting for the St. Clair West Village Project, conditional on the project raising matching funds;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (7) given the budget for replacing the gymnasium floor at Jimmie Simpson Recreation Centre was approved in the 1999 Capital Program, and given that there was a delay in starting the project, and given that there is already a tender on that gymnasium floor, the funding for the gymnasium floor at the Jimmy Simpson Recreation Centre be approved;
- (8) given the sale of 1160, 1180 and 1200 Lake Shore Boulevard East and 208 Greenwood Avenue as surplus property, \$100,000.00 be included to address park deficiencies at Greenwood Park, situated at Dundas Street East and Greenwood Avenue;
- (9) \$350,000.00 be reinstated to the Ravine Forest Maintenance Program;
- (10) \$2.5 million be reinstated to Playground Rehabilitation Program, to restore the original funding of \$3.1 million as originally requested;
- (11) the Forest Management of Nature Areas/Ravines continue to be funded from the Capital Budget and that the departmental request of \$370,000.00 be approved at or near the request;
- (12) \$1 million net City contribution be provided for the expanded tree planting program in the year 2000;
- (13) \$100,000.00 for the Tree Location Survey be considered for funding out of the \$1 million net expanded tree planting program set out in Recommendation No. (12) above, and spent on hiring summer students;
- (14) the Garrison Creek Projects (e.g., St. Hilda's Walk) continue to be funded from the Urban Planning and Development Services Budget;
- (15) the Capital Program Allocation for the St. Jamestown Community Centre be endorsed as Council's first priority for a new community centre, as recommended by the Chief Administrative Officer;
- (16) funds be made available in the 2002 Capital Program to commence construction of a community centre at the Wabash Avenue site;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (17) the completion of all five community centres be prioritized and, should a Federal Infrastructure Program be made available, these projects be included and the time lines for the four remaining community centres be accelerated; and
- (18) the restoration of the Civic Improvements Budget to \$6.1 million, as recommended by the Planning and Transportation Committee, be endorsed;

and further advising, for the information of the Budget Advisory Committee, having requested:

- (1) the Chief Financial Officer and Treasurer, the Manager of Facilities and the Commissioner of Economic Development, Culture and Tourism to report to the Budget Advisory Committee, at its meeting to be held on December 9, 1999, on the history and the need to replace the doors and windows of the Jimmie Simpson Recreation Centre;
- (2) the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee on savings to be made by "mothballing" the Sheppard Subway, until such time as the Province agrees to co-fund the Toronto Transit Commission;
- (3) the Commissioner of Works and Emergency Services and the Commissioner of Economic Development, Culture and Tourism to report, during the year 2000 budget process, if possible, on the funding (and its source) to implement the promised bike paths under the railway portion of the Humber Bridges in the year 2001;
- (4) the Commissioner of Economic Development, Culture and Tourism to report to the Toronto Community Council and the Economic Development and Parks Committee, by April 2000, on the overall condition of the Jimmie Simpson Recreation Centre and the adjacent park, in order to consolidate the planning of future repairs, renovation and services provided in the area;
- (5) the Commissioner of Economic Development, Culture and Tourism to report on the status of, and the development of a plan for, Earl Beatty Recreation Centre improvements for inclusion in the year 2001 budget consideration;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (6) the Commissioner of Economic Development, Culture and Tourism, in consultation with appropriate officials, to begin to identify emerging new or unaddressed needs for recreation throughout the City; and
 - (7) the Budget Advisory Committee to review the zero funding for the greenspace land acquisition and the West Don Lands Flood Control for the Toronto and Region Conservation Authority; and
- (m) (December 6, 1999) from the City Clerk, advising that York Community Council on December 2, 1999, recommended to the Budget Advisory Committee that:
- (1) the Maria A. Shchuka Library at 1745 Eglinton Avenue West, be endorsed as a district library; and that the Chief Administrative Officer/Chief Financial Officer and Treasurer's recommendation of \$100,000.00, be approved;
 - (2) in addition to the two City-owned homes adjacent to the Maria A. Shchuka District Library, that the Toronto Public Library be requested to allocate an amount of \$1 million in Land Acquisition for 2001, to be used for the purchase of the remaining six properties situated south of the library on Northcliffe Boulevard, for the integration of park space in conjunction with the library;
 - (3) with respect to the York-Eglinton B.I.A. Tree Lighting Project, the 2000 Requested Gross amount of \$10,000.00 be increased to \$30,000.00;
 - (4) the 2000 Requested amount of \$210,000.00 in the Commercial Facade Improvement Plan for the Project Areas in Wards 22, 27 and 28, be increased by \$40,000.00 to \$250,000.00, i.e., Eglinton Avenue West including Upper Village-Toronto, Oakwood/Vaughan, Mount Dennis and the Weston area;
 - (5) the Commissioner of Works and Emergency Services, in consultation with the Commissioner of Economic Development, Culture and Tourism, be requested to undertake a review of the northbound Yield right turn lane and traffic island at Dufferin Street and Eglinton Avenue West, with a view to reconfiguring this intersection and installing a signalized right turn lane instead; and that cost estimates be determined for this work to be done as part of

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

the Eglinton Employment Revitalization Project, such costs to be included as a recommendation to the Budget Advisory Committee, in order to improve pedestrian safety, having regard to the large number of seniors residing in this area;

- (6) the Oakwood/Vaughan Arts Centre be endorsed; and that the Commissioner of Economic Development, Culture and Tourism, be requested to bring forward a business plan and documentation in support of this project;
- (7) the Commissioner of Economic Development, Culture and Tourism be requested to allocate funds for a feasibility study to be undertaken with respect to the construction of a theatre, to be located in the Weston area;
- (8) the Cedarvale Park Redevelopment Phase III Program Submission amount of \$75,000.00 be endorsed for inclusion in the 2000 Capital Budget; and that the Commissioner of Economic Development, Culture and Tourism, be requested to bring forward proposals for uses such as the construction of a rink around the tennis courts, or a splash pad; ensuring that the natural habitat and wetland character of the ravine is preserved;
- (9) with respect to the Phil White Arena-Building addition multi-purpose space, that the Program Submission preliminary amount of \$100,000.00 be endorsed for inclusion in the 2000 Capital Budget, together with the \$770,000.00 estimated for the year 2001; and that the Commissioner of Economic Development, Culture and Tourism, be requested to report on this matter, taking into consideration the needs of the community for recreational facilities such as a gymnasium, exercise room, etc;
- (10) the Fairbank Community Center Addition be approved with a cash flow of \$190,000.00 in 2000, to be used for architectural plans, etc., with the remaining \$510,000.00 to be committed in 2001, allowing the project to start in September 2000 for completion by August 31, 2001; having regard to this centre being constructed with a flat roof for the purpose of accommodating future additions for recreational facilities; and that the Commissioner of Economic Development, Culture and Tourism, submit proposals with respect to this project;

Budget Advisory Committee Minutes
Thursday, December 9, 1999 and Friday, December 10, 1999

- (11) the Commissioner of Economic Development, Culture and Tourism, be requested to include an appropriate amount in Parks Development, for improvements to be made in 2001 to the playground in Noble Park;
- (12) the \$1.1 million of the \$2 million allocated in the Program Submission for Land Acquisition be approved, in order that the necessary architectural drawings, etc., can commence for a community centre on the lands at Black Creek Drive and Eglinton Avenue West; and
- (13) the Scarlett Road/St.Clair Avenue West/Dundas Street bridge project be advanced for pre-engineering studies to be undertaken in 2000; and

further advising, that the York Community Council also requested the Commissioner of Economic Development and Culture to:

- (i) review the Commercial Facade Improvement Program to determine whether the \$5,000.00 limit requirement is an impediment to businesses participating in the program, and to report to the Economic Development and Parks Committee in January 2000, on the feasibility of lowering the limit to encourage participation; and
- (ii) investigate with the Toronto District School Board and the Toronto Catholic School Board, possible opportunities for the establishment of arts space in public or separate schools slated for closure.

The Budget Advisory Committee recessed at 12:22 p.m. to meet **in-camera** to consider a real estate matter.

Members Present:

Councillor Tom Jakobek, Chair
Councillor Bas Balkissoon
Councillor Gordon Chong
Councillor Olivia Chow
Councillor Blake F. Kinahan
Councillor Jane Pitfield
Councillor David Shiner

The Budget Advisory Committee adjourned its **private meeting** at 12:45 p.m. and immediately reconvened in public session with the foregoing Members being in attendance.

8.2 Toronto Police Service

The Budget Advisory Committee had before it a confidential joint report (December 10, 1999) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer regarding the relocation of 51 Division.

On motion by Councillor Jakobek, the Budget Advisory Committee recommended adoption, as amended, of the recommendations contained in the confidential joint report of the Chief Administrative Officer and the Chief Financial Officer and Treasurer.

(Chief Financial Officer and Treasurer; Chief Administrative Officer; Chair, Toronto Police Services Board; Chief Administrative Officer, Toronto and Region Conservation Authority - December 10, 1999)

The Budget Advisory Committee adjourned its meeting at 12:50 p.m.

Chair